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Dear President, Dear Secretary General,

As the president of one of the founding members organizations of ISCA, I have seen ISCA grow and develop itself in such a way that at all times I was proud to be part of such an active and meaningful movement. For this reason, I considered presenting myself this year to the ISCA Executive Committee and took the time to observe and think about ISCA, its evolution and its possible future that was translated in my "candidate's vision". However, once I learned that USEP decided to nominate Jean-Claude Arnaud, I decided to stand back as we both share the same values and come from the same mother organization "La Ligue de l'enseignement" thus I am sure that he will share with you throughout his mandate my own vision as well as UFOLEP's.

By this document I am sharing with you the ideas that I had, inspired by the evolution of UFOLEP this last few years and the realization that ISCA is today at a turning point of its own evolution. You will all be a better judge than me as to their relevance.

"Sport for all at an international level is not just one voice, but hundreds of voices and as many visions. ISCA is for me the place to build a future in which "Sport for all" is valued and recognized for everything it can bring to our societies.

My vision is therefore the vision of a strong and independent organization that through its good governance will represent equally and strongly the worldwide voices of sport for all by:

- Working on ISCA's democratic representativeness: each member (especially the new ones) should feel at all-time adequately represented. Taking into account the lessons of the GGGs program, we should look upon our statutes and make sure that they are in line with the best good governance practices.

- Building all together ISCA's future program and course of action. All members should understand where ISCA is going, why and what its strategy is. To achieve this, we need to build ISCA's strategy and action plan not with just a few but with everyone involved.

- Developing new relationships (and reinforcing existing ones) with some of the sport for all main actors: local authorities and each state government. This needs to be done by each

national organization but hand in hand with ISCA in order to better support the universality of our vision and bring out and transfer more easily best practices.

- Taking the time to make an inventory of all the best practices on "sport and physical activity", "sport for all"... ISCA has come across with throughout the years to build a strong database. This database should be public, often updated and be used as an "appealing product" when getting in contact with new partners ISCA should be considered as the international resource centre when it comes to "sport for all and physical activity".

- Strengthening the relationship between members as we need to better know each other in order to be more efficient at all levels

- Making sure that in all places and at all times the "Sport for all" voice is being heard. People should start knowing what "sport for all" is through a strong communication recognizing that sport for all is not "sport for non-athletes people" but something essential for each citizen in their life courses in terms of health, but also in their "construction citoyenne" (active citizenship building ?) in terms of social relationships and well-being at all ages.

We need to be by our actions the "sport for all" voice, an NGO, not apart nor in opposition but, complementary to (and in symbiosis with?) the IOC by putting out our differences while working towards the same direction."

Sincerely,



Philippe MACHU
UFOLEP President