RETENTION OF Volunteers



Sakis Pappous,

Senior Lecturer, Director of Sport Management, University of Kent, UK.



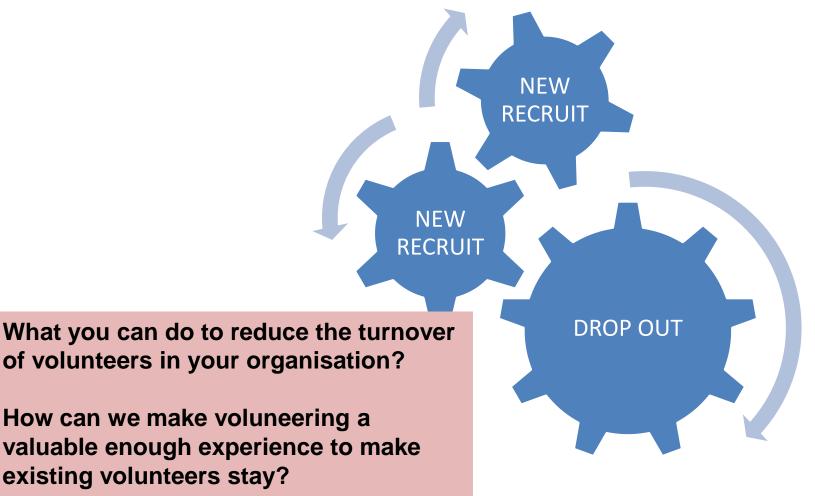
The difficult thing is to keep a long term commitment… The 3 R's in Human Ressources Managent of Volunteering

• Recruitment

- Recognition
- Retention



The recruitment treadmill: too much attention on recruiting. Ignoring the fact that volunteers are leaving



Firsts step: Draw up volunteer tasks that our enjoyful!

- Questions:
- What would attract and keep volunteers?
- A chance to learn new skills?
- Meet new people?
- What does the role have to offer volunteer in the medium to long term?



Motivations for volunteering... are also needs that need to be met

- Learn new skills
- Use existing skills
- Address a specific problem in t community
- Gaining 'work' experience
- Feeling useful
- Getting out of the house
- Making new friends
 And last but not least:
 To have fun



Communication with volunteers is very important

 Keep track of their motivations because these might change!





Induction period

- New volunteers can be as nervous when they start as they would be if they were starting a new paid job.
- Quite frequently induction are just about introducing them to staff
- In the beginning a new volunteers is always testing to see if they want to stay
- Tip: Present the induction period as a trial period role before they commit themselves on a longerterm basis

Support and supervision

- Good quality feedback and support is CRUCIAL
- Provide them with a person to whom they can express their concerns





Formal

- Organise events (<u>'Volunteers</u> <u>week'</u>)
- <u>Certificates (an annual 'thank</u> you', or after a completion of a <u>specific number of</u> volunteering hours)
- Accreditation (National Vocational Qualification)
- Invite volunteers to meetings that affect them (staff/board meetings, working groups etc).

Informal

- Saying 'thank you'
- Making sure they have enough tasks to do every day.
- Make them feel included in the internal life of the institution (social events, going out for lunch, to the pub etc.)

Summarising good practice

- Name a mentor to whom they will address problems
- Schedule an introductory period
- Clarify expectations from both sides can expect and what your organisation expects
- Establish a volunteer policy

...and what about if I do all that and the volunteers still drop out? ③

• Ask them WHY? (Exit interviews, questionnaires)

 People leaving the organisation are usually frank

 Avoid having the volunteer's immediate supervisor doing the interview, questionnaire

Haben Sie vielen Dank!



We acknowledge <u>www.volunteering.org.uk</u> as the main source of information of this presentation