



ISCA Accounts 2017

Association International Sport and Culture Association

Vester Voldgade 100, 2 1552 Copenhagen V

Denmark

www.isca-web.org CVR-number 29500541

Financial year: 1 January - 31 December 2017

Daily Management Secretary General: Jacob Schouenborg

Auditor Buus Jensen Statsautoriserede Revisorer

Bank Sydbank A/S

Form of the organization Association



Background

INTERNATIONAL SPORT AND CULTURE ASSOCIATION (ISCA) is an international association with at present 240 members organisations, totalling some 40 million individual members from five continents. ISCA is open to all interested and relevant, primarily non-governmental organisations within youth, sport and culture.

Since the start in 1995, ISCA has come a long way and experienced a strong development of both membership and activities.

The main objectives of ISCA are:

- To promote an understanding between people across borders through sport and cultural activities
- To emphasize the view of sport as a bearer of local, regional or national cultural identity, thereby placing it at the center of international exchange of ideas, opinions and cultural expressions
- To encourage the broadest possible participation in sport and cultural activities among all affiliated members

ISCAs mission is to empower organisations world-wide to enable citizens to enjoy their human right to move. Our vision is world of physically active citizens in vibrant civil societies.

ISCA delivers Solutions (exchange of knowledge and the best practice), Campaigns, and Advocacy and cooperates with national ministries, international institutions and organizations, such as World Health Organisation, UNESCO, the European Union and the Council of Europe.



Statement of Financial Development

ISCA has been able to develop its resources significantly since the foundation in 1995. From a starting point in the first years (1995-2000) with very limited financial budgets and human resources, the resources increased (2001-2003) to a level of 350,000 Euro, due to general support from the Ministry of Culture of Denmark and the ISCA founding member, DGI, Denmark. With this increased level of the general organisational budget, ISCA could apply for externally supported projects, where there is a demand for own co-financing, typically between 20-50 % of the project budget. In other words, ISCA invests resources from the general budget for projects with co-financing requirements. This has led to an increase of the total budget to around two million Euro today.

Besides the increase of budget, the financial partners/donors has diversified. In 2017, ISCA's resources came from different both national and international financial partners/donors, representing both private and public partners.

Project implementation, management and income are on project specific timelines more than fiscal year schedule. To comply with project demands we upgrade and adjust secretariat and human resource costs on an as-needed basis.

The equity of the organization may at times be negative due to variations and payments related to our activities.

The result for 2017 amounts to a deficit of 8.249 Euro.

ISCAs Executive Committee has set as a target to grow ISCAs equity to 20% of turnover in the future. This will mean a strong focus on continued fundraising from diverse and complimentary sources.

ISCA is financing project expenditures throughout the implementation of the project. Financial support (grants) are partly paid after closing the project accounts; mid-project deficits are covered by bank credit.

The following externally financed projects lead by ISCA are continuing into 2018: Active Voice, MOVEment Spaces, Bike for Europe, IRTS KA2 and Nordplus, and European Voluntary Service. Additionally, ISCA is a partner in 4 projects led by other organisations which are also continuing in 2018: S2A, European Youth Health Champions, DopOut, US Girls, MOVE Transfer.

The Supervisory Board/Executive Committee of ISCA is composed of volunteers. The Supervisory Board has however entered a written agreement with the President that he is working full time for ISCA and is remunerated at a level of 87.808 Euro annually for the duration of his election period.

Management's statement on the Annual Report

The Executive and Supervisory Boards have considered and adopted the Annual Report of ISCA for the financial year 2017.

The Annual Report was prepared in accordance with the recognition and measurement provisions of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs. We consider the accounting policies applied appropriate and the estimates made reasonable. Furthermore, we consider the overall annual report representation true and fair. Therefore, in our opinion, the Annual Report gives a true and fair view of the financial position and the results of the Association's operations.

Barcelona, 23. June 2018

Executive Board

Jacob Schouenborg Secretary General

Supervisory Board

Mogens Kirkeby

Jayne Greenberg

President

Maria Luiza Souza Dias

Vice President

Detlef Mann

Toni Llop

Vice President

Carlo Balestri

Siu Yin Cheung

akub Kalinowski

Lliana Ortiz De La Cruz

Philippe Machu

Ashrat Mahmoud



Independent auditor's report

To the Generel assembly of ISCA-International Sport and Culture Association Opinion

We have audited the annual report of ISCA International Sport and Culture Association for the financial year 01.01.2017 - 31.12.2017, which comprise the income statement, balance sheet and notes, including a summary of significant accounting policies. The annual report are prepared in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

In our opinion, the annual report give a true and fair view of the Association's financial position at 31.12.2017 and of the results of its operations for the financial year 01.01.2017 - 31.12.2017 in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministy of Cultural Affairs.

Emphasis of matter

Our Audit does not include budget figures.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark and the Executive Order nr. 1701 of 21. December 2010, issued by the Ministry of Cultural Affairs and generally accepted public audit standards as applied in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's responsibilities* for the audit of the annual report section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the annual report

Management is responsible for the preparation of annual report that give a true and fair view in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs, and for such internal control as Management determines is necessary to enable the preparation of annual report that are free from material misstatement, whether due to fraud or error.

In preparing the annual report, Management is responsible for assessing the Association's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the annual report unless Management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.



Auditor's responsibilities for the audit of the annual report

Our objectives are to obtain reasonable assurance about whether the annual report as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, and generally accepted public audit standards as applied in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual report.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, and generally accepted public audit standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the annual report, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual report, including the disclosures
 in the notes, and whether the annual report represent the underlying transactions and events in a
 manner that gives a true and fair view.



Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the annual report does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the annual report, and in accordance with generally accepted public audit standards, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the annual report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Minstry of Cultural Affairs.

Based on the work we have performed, we conclude that the management commentary is in accordance with the annual report and has been prepared in accordance with the requirements of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Minstry of Cultural Affairs. We did not identify any material misstatement of the management commentary.

Copenhagen, 23.04.2018

Buus Jensen, statsautoriserede revisorer State Authorized Public Accountants

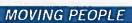
Cvr.nr. 16 11 90 40

Christoffer Jensen

State-Authorised Public Accountant

MNE-nr. 34277





Accounting Policies

Basis of Preparation

The Annual Report of ISCA for 2017 has been prepared in accordance with the recognition and measurement provisions of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

Recognition and measurement

Revenues are recognised in the income statement as earned. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Association, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Association, and the value of the liability can be measured reliably.

Income Statement

Revenues

Revenues are recognised in the income statement in the year they pertain to.

Expenses

Expenses are recognised in the income statement in the year they pertain to.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.





Profit and loss account 2017

| | | Account 2017 | Budget 2017 EUR | Account 2016 |
|--|------|--------------|--------------------|--------------|
| Income | Note | EUN | EUK | EUK |
| General Support: | | | | |
| DG1-Support | | 181.208 | 194,631 | 194,631 |
| Ministry of Culture Denmark | | 121,208 | 120.089 | 120.090 |
| Bilateral membership agreements | 1 | 134.228 | 134,228 | 134.228 |
| Membership fee | - | 29,954 | 20.000 | 19.643 |
| Nordic Youth Association (NSU) secretariat | | 23.334 | 0 | 29.664 |
| Total general support | *** | 466.598 | 458.948 | 498.256 |
| Project related support: | | | | I II A |
| Erasmus+ | | | | |
| Active Voice | | 166,667 | 166,667 | 166,667 |
| European Fitness Day | | 35,966 | 49.062 | 100.939 |
| FlashMove | | 69.439 | 69.876 | 230.124 |
| Cross border Cycling event | | 30.965 | 30.964 | 210.25 |
| | | | | |
| EWOS DK | | 90.820 | 100.000 | 60.000 |
| KAZ Refugees | | 69.247 | 69.247 | 23.083 |
| MOVEment Spaces | | 200.000 | 200.000 | |
| Youth on the MOVE | | 12.718 | 13.300 | 79.08 |
| Bike for Europe | 2 | 10.000 | 50.000 | |
| European Voluntary Service | | 45.059 | 45.059 | 57.65 |
| Erasmus+ partners project | | | | |
| Pass | | 8.651 | 10.715 | 8.65 |
| Fitness Badge | | 4.877 | 2.385 | 3.43 |
| Impala | | 4.248 | 4.000 | 9.65 |
| Active School Communities | | 65.388 | 91,135 | 38.63 |
| S2A | | 4.893 | 4.933 | 5.25 |
| FAM | | 0 | 0 | 24,38 |
| European Youth Health Champions | | 3.473 | 7.444 | |
| DopOut | - | 4.584 | 4.584 | |
| Us Girls | | 11.166 | 16.173 | |
| Move Transfer | | 7.824 | 9.912 | |
| NowWeMove | 3 | 47.489 | 51.446 | 246.39 |
| Nordplus Refugees | _ | 27.420 | 27.420 | 15.99 |
| Sport for All Congress | | 14.617 | 30,000 | 23.33. |
| Total project related support | | 935.511 | 1.054.322 | 1.280,20 |
| Others: | • | | | |
| Non-project particification fee, partner income | | 845 | 1.000 | 15.323 |
| Secretariat | | 0-43 | 1.000 | 13.32 |
| Interests | | ů | 0 | |
| The Control of the Co | _ | | | |
| Total Others | - | 845 | 1.000 | 15.327 |
| Total Income | | 1.402.954 | | 1,753,70 |
| | _ | 21-75-012-07 | A | 2.5 73.774 |





Profit and loss account 2017

| Projects and activities: Erasmus+ Active Voice European Fitness Day FlashMove Cross border Cycling event Ewos DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | Note | | |
|---|-----------|--|---------------|
| Erasmus+ Active Voice European Fitness Day FlashMove Cross border Cycling event Ewos DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | | | |
| Active Voice European Fitness Day FlashMove Cross border Cycling event Ewos DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Girls Move Transfer | | | |
| European Fitness Day FlashMove Cross border Cycling event Evios DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Girls Move Transfer | | | |
| FlashMove Cross border Cycling event Ewos DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Girls Move Transfer | 171.026 | 166.738 | 160.90 |
| Cross border Cycling event Ewas DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Giris Move Transfer | 38.894 | 55.772 | 1 12.87: |
| Ewos DK KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | 73.177 | 72.555 | 268.08 |
| KA2 Refugees MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Giris Move Transfer | 41.458 | 41.061 | 245.65 |
| MOVEment Spaces Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Giris Move Transfer | 101.637 | 117.010 | 74.13 |
| Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Girls Move Transfer | 70.673 | 69.247 | 20.26 |
| Youth on the MOVE Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions Dopout US Girls Move Transfer | 231.254 | 213.558 | 38 |
| Bike for Europe European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | 18.587 | 23.210 | 121.57 |
| European Voluntary Service Erasmus+ partners project Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | 12.948 | \$8,860 | |
| Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer | 70.597 | 62,500 | 69.97 |
| Pass Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Giris Move Transfer NowWeMove | 70.327 | 02.300 | 03.31 |
| Fitness Badge Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer NowWeMove | 15.769 | 10.693 | 15.78 |
| Impala Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer NowWeMove | 6.095 | 2.982 | |
| Active School Communities S2A European Youth Health Champions DopOut US Girls Move Transfer NowWeMove | 0 | 2.962 | 1.51 15.60 |
| European Youth Health Champions DopOut US Girls Move Transfer NowWeMove | 69.519 | | |
| European Youth Health Champions DopOut US Girls Move Transfer NowWeMove | | 116.831 | 45.46 |
| US Girls | 3.003 | 4.000 | 3.91 |
| Nove Transfer NoveWeMove | 3.981 | 7.444 | |
| Move Transfer | 5.131 | 5.355 | |
| NoviWeMove | 11.901 | 20.216 | |
| | 5.514 | 11.580 | |
| | 53,258 | 53,000 | 285.54 |
| Nordplus Refugees | 28,215 | 27,420 | 12.3 |
| Pathe | 0 | 0 | 15.11 |
| Sport for All Congress | 31.248 | 20,000 | 1.8 |
| Activity support to continental committee Latin America | 5.483 | | |
| Activity support to continental committee Asia | | 10.000 | 7 |
| Activity support to conuncitial committee Asia | 680 | 10.000 | 1.5 |
| Activity support to continental committee Europe | 5.000 | 10.000 | 2.0 |
| Activity support to North American cooperation | 578 | 10.000 | |
| ISCA Networks and priority activities | 543 | 5.000 | 30.2 |
| Communication: Magazine, internet and materials | 1,573 | 2,000 | 4 |
| Total projects and activities | 1.077.742 | 1.207.032 | 1.505.94 |
| rganisational development: | | | |
| General Assembly | 5.000 | 10.000 | |
| Executive Committee meetings | 12.718 | 10.000 | 4.7 |
| External relations - presidents | 1.123 | 5.000 | 1.7 |
| External relations - others | | The same of the sa | |
| Total association I desired | 3.955 | 5.000 | 1.29 |
| Total organisational development | 22.796 | 30.000 | 7.75 |
| Secretariat | 307.638 | 265.875 | 136.20 |
| Depraciation | 3.027 | Q | 3.2 |
| Total Expenditure | 1.411.203 | 4 500 005 | 4 450 54 |
| lesult | 817481697 | 1.502.907 | 1.653.20 |



Balance 31. December 2017

| | 2017 EUR | 2016 EUR |
|------------------------------|-----------------------------|-------------------------------|
| Note | | LUK |
| Outstanding | 267.063 | 304.195 |
| Outstanding grants awarded | 1.238.626 | |
| Cash at the bank | | 1.344.607 |
| Dancit | 400.456 | 274.929 |
| Deposit | 7.718 | 4.477 |
| Advance payments | 2.394 | 4.362 |
| Debtar | 21.625 | 81.199 |
| Office Furniture | 0 | 3.027 |
| Total Assets | 1.937.882 | 2.016.795 |
| Result for the period | -9.640 -8.249 -17.889 | -150.226 140.586 -9.640 |
| Liabilities | 39.207 | 34.546 |
| Creditors | 67.328 | 69.474 |
| Taxes | 11.377 | 572 |
| Defered income | 1.432.408 | 1.390.642 |
| Accrued | 405.450 | 531.201 |
| Total liabilities | 1.955.770 | 2.026.435 |
| Total liabilities and equity | 1.937.882 | 2.016.795 |



Notes

- 1 In 2017, there was one bilateral agreement with direct financial income for ISCA namely with DGI.
- 2 2017 European Commission co-funding for Bike for Europe, European Youth Health Champions and Us Girls have been adjusted according to the level of expenditures which occurred in 2017, rather than an equal distribution of the income across the whole project period, which extends into 2018.
- 3 The present income is namely from the project called "NowWeMOVE Campaign Malta and Cyprus", formerly called MOVE Activation— which was budgeted under the name of the latter.

 The figures column "Account 2016 has been combined accordingly.
- 4 The line includes expenditures from the project "NowWeMOVE Campaign Malta and Cyprus" as well as expenditures related to the event European School Sport Day, a NowWeMOVE initiative. The figures column Account 2016 have been combined accordingly.

| 5 Office Furniture | | |
|------------------------------------|---------|---------|
| Purchased 1 January 2017 | 16,215 | |
| Annual Disposals | 0 | |
| Annual additions | Û | |
| Purchase 31 December 2017 | 16.215 | |
| Annual Depreciation 1 January 2017 | 13.188 | |
| Reversed Through Departure | 0 | |
| Depreciation 31 December 2017 | 3,027 | |
| Accounting value 31 December 2017 | 16.215 | |
| | | |
| 6 Staff | 2017 | 2016 |
| Salary and wages | 465.742 | 457.474 |
| Pension costs | 2.426 | 2,426 |
| Other costs for social securety | 2.918 | 3.753 |
| Internet costs | 3.831 | 1,964 |
| Total | 474,917 | 465.617 |
| Average number of emloyees | 8 | 8 |
| 7. Post Olillantians | | |
| 7 Rent Obligations | 2017 | 2016 |
| Office - Vester Voldgade | 10.631 | 8.601 |
| Appartments - EVS | 5.687 | 11.624 |
| Total | 16.318 | 20,225 |



International Sport and Culture Association - ISCA

Company reg. no. 29 50 05 41

Audit records of 23 June 2018

(pages 14 - 20)

concerning the annual accounts for 2017



+45 3929 0800 +45 3929 3088 www.bousjensen.dk

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1. Audit of the annual accounts for 2017

1.1. Introduction

In our capacity as auditors, we have performed the statutory audit of the annual accounts of International Sport and Culture Association - ISCA for 2017. In this connection we have also read the management's review.

The annual accounts for 2017 show the following net result, assets and equity:

| | 2017 | 2016 |
|----------------------|-------|-------|
| | t.EUR | t.EUR |
| Results for the year | 140 | -112 |
| Assets in total | 226 | 1.191 |
| Equity | -9 | -150 |

1.2. Conclusion from the performed audit and auditor's report

The performed audit did not cause any modifications to auditor's opinion, or other information in the auditor's report besides Emphasis of matters please see below.

Emphasis of matter

Our Audit does not include budget figures.

If the the management approves the annual report in its present form, we will provide the annual accounts with an auditor's report without any modifications to the auditor's opinion, or other information exept for the Emphasis of matters please se above. And without any comment on the management's review.

1.3. Purpose of the audit

In our audit records of 25 April 2017 we have described the purpose of the audit. In this connection we have also described the division of responsibilities between the management of the association and ourselves. We have performed the audit of the annual accounts for 2017 accordingly.

1.4. Planning and performance of the audit

The audit of the annual accounts was planned and performed in accordance with international standards on auditing and additional requirements under Danish audit regulation. The audit is performed in order to obtain reasonable assurance that the annual accounts are free from material misstatements, and the audit primarily comprised material accounting records and areas involving a risk of material misstatements, including misstatements concerning the accounting estimates made.

As part of our preparations for the audit for 2017, we have discussed with the executive board the expectations for the financial development in 2017, including the risks relating to the activities of the association. Additionally, we have discussed the risks attached to the financial reporting and the steps taken by the executive board in order to manage such risks.

On this basis, we have prepared an audit strategy with the view to focus our efforts on risk areas. We have identified the following accounting records and areas which in our opinion involve particular risk of material misstatements and omissions or uncertainties in the annual accounts.

- Occurrence, completeness, and accrual of turnover and projects costs
- Completeness, rights and obligations, and measurement of contract work in progress
- Occurrence, completeness, and accrual of staff costs

Particular focus has been given to accounting records containing material estimates or material non-routine transactions.

Furthermore, the audit comprised an evaluation whether the annual accounts prepared meet the regulations on accounting as stipulated by the Danish legislation and by the association's articles of association. In this connection we have evaluated the accounting policies used, the financial estimates made by the management, and other information submitted by the management.

The audit took place partly in connection with the preparation of the annual accounts.

1.5. Business procedures and internal control systems

As part of the audit, we have reviewed the association's registration systems and internal control procedures.

Due to the limited number of staff members employed with the administration of the association, it is not possible efficiently to delegate the administrative procedures to more persons. Consequently, the internal control is mainly based on the management supervising and inspecting the operations, the bookkeeping, and the financial reporting.

Due to the missing efficient segregation of procedures and to the missing efficient internal control, there is a risk of intentional or unintentional errors occurring within the administration of the association, and thereby losses may arise. Our audit will not always reliably disclose such mistakes.

If we find any irregularities during our audit, we will extend the audit with the purpose of disclosing the reason of such irregularities. In connection with our audit of the annual accounts for 2016, we did not disclose any irregularities. However, as stated above we can not guarantee that irregularities do not exist.

We are of the opinion that the association's business procedures are reasonable and that the internal control systems work satisfactorily. We have not disclosed any irregularities, and consequently, we have not during our audit performed any particular audit procedures in order to disclose intended misstatements.

1.6. Audit in connection with the preparation of the annual accounts

The audit in connection with the preparation of the annual accounts was based on our work in conection with the annual report. The audit did, among other things, comprise an analysis of the entries appearing from the profit and loss account and a comparison of this year's profit and loss account with budgets and with profit and loss accounts of previous years. During the review of the balance sheet we have verified that the assets stated actually belong to the association, that they are present, and that they have been reasonably measured. We have verified that the liabilities which to our knowledge are incumbent on the association are properly reflected in the annual accounts. Furthermore, we have verified that the generally accepted accounting standards have been observed, and that the annual accounts provide a true and fair view of the assets and liabilities, of the financial position of the association and of the result of its activities and during the financial year.

In accordance with international standards on auditing, we have audited events occurring subsequent to the financial year. The purpose of this part of the audit is to verify whether essential events subsequent to the financial year, if any, have been expressed, either in the accounting records or in the notes of the annual accounts.

2. Comments and additional specifications to the annual accounts

Like in previous years, we shall subsequently add explanatory remarks and specifications to the annual accounts.

2.1. Profit and loss account

The below survey shows a comparison of the key figures from the association's profit and loss account with the prepared budgets (EUR in thousands):

| | 2017 | Budget 2017 | Deviation | Budget 2018 |
|-----------------------------------|--------|-------------|-----------|-------------|
| Net turnover | 1.403 | 1.524 | -121 | 1.587 |
| Total project related support | -1.078 | -1.207 | 129 | -1.275 |
| Other organistational expenditure | -333 | -296 | -37 | -246 |
| Results for the year | -8 | 21 | -29 | 66 |

For 2018, the budget shows a profit of T.EUR 66. Due to the budget deviations in 2017, the association has initiated a reconsideration of the budget for 2018 and the budget 2017 above is the revised budget per 7. September 2017.

As part of the audit of the turnover, we have reviewed the analysis made by the management concerning projects turnover and projects costs.

In order to control the accrual of the turnover, we have verified on a test basis that the last items of invoicing in 2017 and the first items of invoicing in 2018 have been recognised in the correct accounting period. Furthermore, we have verified that credit notes issued in 2018.

On a test basis and supplementary to the audit performed, we have made a review of the sales transactions, including verification of payments.

It is the opinion of the executive board that the turnover has been recognised in accordance with the accounting policy used by the association.

The audit performed has not resulted in any particular comments.

Staff costs and other costs

We have on spot-check basis reviewed the basis for costs and performed an analytical review with Management.

Staff costs and other costs are expensed as incurred.

The audit performed has not resulted in any particular comment.

2.2. Current assets

Other current assets

Grant and projects

Outstanding grants awarded of T.EUR 1.239 at 31 December 2017 against T.EUR 1.345 at 31 December 2016. Deferred income related to Grant and projects of T.EUR 1.432 at 31 December 2017 against T.EUR 1.391 at 31 December 2016.

We have on random basis checked the recognised balances to the underlying specifications and budgets for the separate projects. Furthermore, we have in a spot-check basis checked the costs incurred and the received prepayments during the year on project level.

We have also conducted discussions with the association's management on the valuation of individual projects. In this connection, we have assessed that valuation is valied.

The audit performed has not resulted in any particular comments.

2.3. Performance audit for grant received under the Danish Ministry of Cultural Affairs

Pursuant to "statutory Order on finansicial statements and audit for grant recivers under the Danish Ministry of Vultural Affairs'field of responsibility who receive grants under the Danish Act on certain games, lotteries and bets", we have ensured due financial allowance has been made during the administration of the Association, including assessed the Associations' economy, productivity and efficiency as generally accepted public audit standards as applied in Denmark.

In our opinion, due financial allowance has been made during the administration of the grants and during the operation of the Association in relation to the Association's purpose.

3. Management's review

In connection with the audit of the annual accounts we have read the management's review. We have compared the information in the review with information given in the annual accounts and with the knowledge and the matters which we got aware of during our audit. Based on our knowledge of the framework of regulations, we have considered whether the management's review is free from misstatements and omissions.

We have not performed any new, particular procedures in connection with our report on the management's review. The work performed has not resulted in any further comments.

4. Other information

4.1. Management representation letter

In accordance with international standards on auditing, we have procured a management representation letter from the executive board, confirming the completeness of the annual accounts.

4.2. Non-adjusted matters

In accordance with international standards on auditing, we are to inform the board of directors of adjustments that have not been made to the annual accounts in their present form, as they are considered by the executive board to be of no consequence to the annual accounts, individually and collectively.

This information must be provided in order to ensure that the board of directors has been informed of and accepts the evaluation made by the executive board.

Nothing has come to our attention, which has not been incorporated into the annual accounts in their present form.

4.3. Fraud with material effect on the annual accounts

In connection with our audit and in accordance with international standards on auditing, we are to consider the risk of fraud in the annual accounts. As a consequence, we are to make inquiries to the executive board and the board of directors as to how supervision is performed concerning the risk of fraud, including fraudulent financial reporting.

We have discussed with the executive board the risk control and the general controls of the association, as well as the risk of fraud, including areas in which the risk of fraud is considered higher.

Furthermore, we have discussed the risk of the annual accounts containing material misstatements.

The executive board has informed us that in their opinion no particular risk of fraud exists and that the association has an efficient control environment which will disclose the risk of material misstatements in the annual accounts, including misstatements due to fraud, if any,

By signing this audit report, the board of directors collectively confirms that it does not have any knowledge of actual fraud affecting the association, or any suspicions or accusations in this respect.

The executive board has confirmed to us:

- its responsibility for designing, implementing and maintaining internal control systems to prevent and detect fraud and misstatements, and
- that it does not have any knowledge or suspicion of fraud affecting the association.

In connection with our audit, nothing has come to our attention that indicates or raises suspicion of fraud, which might affect the annual accounts.

4.4. Bookkeeping and filing of accounting records

In connection with the planning and performance of our audit, we have verified whether the association complies with the Danish Bookkeeping Act, including the legislation on filing accounting records. We are of the opinion that the association comply with the Danish Bookkeeping Act in all material aspects.

4.5. Formalities in relation to association law

Management responsibility

During our audit, we have not identified any acts or omissions, which in our opinion cause reason to believe that the members of the management may incur civil or criminal liability.

Obligation to keep books etc.

In accordance with the regulations of the Danish Companies Act, we have verified that the management has met its obligations as to establish and keep books, registers and records, and that the rules for presentation and signing of the audit report have been observed.

4.6. The Danish Data Protection Act

In connection with our audit, we have asked the executive board whether the enterprise complies with the Danish Data Protection Act. In this connection, the executive board has informed us that the management has taken the Danish Data Protection Act into consideration and evaluates that the company complies with the provisions of the act.

Copenhagen, 23 June 2018

BUUS JENSEN

State Authorised Public Accountants

CVR-nr. 16 11 90 40

Christoffe Jensen
State Authorised Public Accountant

Submitted to the management on the 23 June 2018.

Management

Jacob Schouenborg Sergury General

Board of directors

Mogens Kirkeby

President

Marja Luiza Souza Dias

Vice-President

Toni Llop Padilla Vice-President 程力成

Siu Yin Cheung ISCA Asia Chair

Carlo Balestri Executive Member

Philippe Machu Executive Member Jayne Greenberg ISCA North America Chair

Jakub Kalinowski E. ecutive Member

Ashraf Mahmoud
ISCA Africa Chair

Detlef Many

Lilian Ortiz De La (