

GENERAL ASSEMBLY DELEGATE FILE 2017



MOVING PEOPLE

The International Sport and Culture Association (ISCA) is a global platform open to organizations working within the field of Sport for All, recreational sports and physical activity. Created in 1995, ISCA is today a global actor closely cooperating with its 231 member organizations, international NGOs, and public and private sector stakeholders. Its 40 million individual members from 74 countries represent a diverse group of people active within youth, sport and cultural activities.

**7 OCTOBER 2017
BIRMINGHAM, UK**



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Welcome to the ISCA General Assembly 2017 in Birmingham

Dear ISCA members and partners

I warmly welcome you to the ISCA General Assembly 2017. This year the General Assembly will be held in Birmingham, UK in connection with the 2017 MOVE Congress with the title the Human Right to MOVE.

The General Assembly is the highest authority and the most important governance meeting of our organisation. The General Assembly is the occasion to meet among members of ISCA and to set the direction for the coming two years. We shall as well elect the Executive Committee members for the coming two year period. A democratic, transparent and involving attitude is a fundamental principle for ISCA. That goes for both the Executive Committee and the Secretariat.

We are looking very much forward to sharing the initiatives and outcomes since the General Assembly 2015 and as well to discuss future challenges and solutions for our sector. We rely on your opinion and contributions.

ISCA is the members and the members are ISCA - all together we are MOVING PEOPLE.

Once again thank you for taking actively part in the governance of ISCA. Welcome to the ISCA General Assembly 2017.

Mogens Kirkeby, President



ISCA General Assembly 2017 Programme

DATE: SATURDAY 7TH OCTOBER 2017

Venue: Birmingham Conference & Events Centre
Room: Merican 2

GENERAL TIMEFRAME

09.00 – 11.00: **ISCA General Assembly – part 1**

11.00 – 11.30 : **coffee break**

11.30 – 13.30: **ISCA General Assembly – part 2**

13.30 – 14.00: **Closing**

14.00 – 15.00: **Lunch**

AGENDA

1. Opening and welcome by the President of ISCA, Mogens Kirkeby

2. Election of two chairpersons for the General Assembly

3. Adoption of the Agenda

4. Round of presentation of delegates and guests

5. Adoption of new members

6. Report by President

7. Committee and Network Reports

8. Report of the Secretary General

ISCA accounts 2016

ISCA Budget 2018 - 2019 (for adoption)

ISCA membership fee 2018 (for adoption)

ISCA Auditor is proposed to be Buus Jensen (for adoption)

9. Elections

10. ISCA Strategy 2018 -2021

11. Proposals:

Members can forward proposals they would like the General Assembly to deal with to the President prior to the General Assembly.

12. Invitations and messages from members

13. Miscellaneous

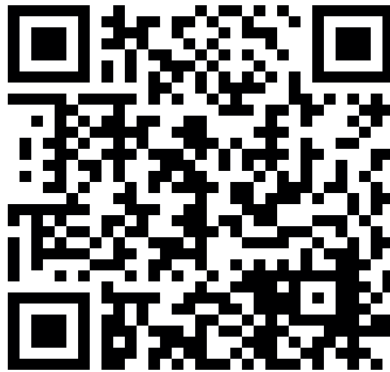
14. Closure of the General Assembly 2017

The General Assembly will include a special external intervention from Mr Paolo GUIDI, Sport Adviser at the Youth and Sports Department of the City of Paris

President's Report 2016-2017

*The President's report this year is in the format of a video presentation
(8:54) and you can watch it by following this QRcode*

by Mogens Kirkeby



President's report 2017

Secretary General Report 2016-2017

by Jacob Schouenborg

The Secretary General report from Jacob Schouenborg comprises four parts:

- 1) The ISCA Annual Report 2016
- 2) The complete list of ISCA externally funded projects 2015-2017.
- 3) A Slide Presentation that illustrates how the strategic goals of 2014-2017 have been fulfilled.
- 4) Oral report at the General Assembly



2016 Annual Report



Illustration of 2014-2017 Strategy

ISCA Projects Overview 2015-2017

CURRENT ISCA PROJECTS

ActiveVoice

Giving grassroots sport organisations a more “ActiveVoice” in physical activity policy

The ActiveVoice project aims to develop relevant tools and resources that will help enhance grassroots sport organisations’ influence on physical activity policy and make their advocacy efforts more effective overall. The project partners are European umbrella organisations with experience in advocacy at an EU level. During the project, they will engage with their member associations (the national project partners and beyond) to deliver capacity building and facilitate alliance creation and specific advocacy interventions on national and local levels.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project period: January 2016—December 2018

Grant amount: €500,000

Website: <http://www.activevoice.eu/>

International partners:

ISCA (project lead), EPODE International Network (EIN), European Cyclists’ Federation (ECF), European Healthy Stadia Network, European Physical Education Association (EUPEA),

National partners:

International Association of Sport and Leisure Infrastructure (Slovenia), UFOLEP (France), V4Sport (Poland), BG Be Active (Bulgaria), UISP (Italy) and Greenways SCE (Greece).

Integration of Refugees through Sport

Two projects – one goal: to better integrate refugees through sport and physical activity

In 2016, ISCA, with funding from the Nordplus and Erasmus+ programme, started working on two projects addressing a sensitive topic and vulnerable target group that has been the subject of great debate in Europe this decade: integration of refugees. The projects are bringing together experts from the Nordic countries, the UK, Italy and Germany to map and explore ways of integrating refugees into European societies through sport and physical activity.

Project 1 co-funded by: Nordplus Adult 2016

Project period: June 2016–May 2018

Grant amount: €54,840

Partners: ISCA (project lead), Akershus Idrettskrets (Norway) UMFÍ (Iceland), Academy of Physical Education Ollerup (Denmark), SISU Västergötland (Sweden)

Project 2 co-funded by: EU Erasmus+ KA2

Project period: September 2016–August 2018

Grant amount: €207,741

Partners: ISCA (project lead), Academy of Physical Education Ollerup (Denmark), SISU Västergötland (Sweden), StreetGames (UK), University of Kent (UK), German Gymnastics Federation (DTB, Germany) and UISP (Italy)

MOVEment Spaces

Addressing the needs of the growing urban population and relying on the EU Physical activity guidelines ISCA started a new project called MOVEment Spaces to promote and enhance facilities for physical activity in urban spaces. The two-year project brings together five European cities (Barcelona, Birmingham, Paris, Wroclaw and Plovdiv), five NGOs and experts to collect, share and implement good practices that encourage participation in physical activity in urban setting. Encouraging partnership between cities and grassroots sport organisations is the key to developing sustainable physical activity programmes.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project period: January 2017–December 2018

Grant amount: €400,000

Website: <http://movementspaces.isca.org/>

Partners:

Coordinator: ISCA

Cities: Barcelona (ES), Birmingham (UK), Paris (FR), Plovdiv (BG), Wroclaw (PL)

Grassroots sport NGOs: BG Be Active (BG), StreetGames (UK), Eurofitness (ES), UFOLEP (FR), V4Sport (PL)

Experts in urban facilities: Danish Foundation for Sport and Culture Facilities (DK), DGI (DK), International Association for Sport and Leisure Infrastructure Management IASLIM (SI)

European Week of Sport in Denmark

Based on a recommendation from the Danish Ministry of Culture, the European Commission appointed ISCA as the National Coordinating Body for the European Week of Sport (EWoS) in Denmark 2016 and 2017. With ISCA's Secretariat being in Copenhagen, we are in a prime position to establish partnerships with local event organisers. In 2016, these included DGI, the NOC and Sports Confederation of Denmark (DIF), Danish Athletics Federation, Ollerup Physical Education Academy, the Danish Outdoor Council, Danish Society for Nature Conservation. In 2017, the flagship events included the #BeActive Day of Team Sports and Health organised by the Copenhagen Centre for Team Sport and Health at the University of Copenhagen and the Marguerit Run, plus DGI's Happy Moves, activation in Copenhagen and Funen by the Ollerup Academy of Physical Education, #BeActive Walks organised by the Danish Ramblers' Association, Copenhagen Runners High, and Bike&Run events by the Danish Federation of Company Sports.

Project co-funded by: EU Erasmus+ Sport

Project period (1): March 2016–December 2016

Project period (2): March 2017–December 2017

Grant amount: €100,000

Website: <http://europeanweekofsport.dk/>

NowWeMOVE Scale-up project in Malta and Cyprus

ISCA has aimed to roll-out the NowWeMOVE campaign as widely as possible, particularly its specific flagship event, MOVE Week. ISCA has received the support of the Coca-Cola Foundation to scale up the campaign in Cyprus and Malta. To carry out the project, ISCA has appointed stakeholders to take the role of National Coordinators in their respective countries.

Project co-funded by: The Coca-Cola Foundation

Project period: January 2016-January 2018

Grant amount: US\$112,000

Bike for Europe (new)

The #BikeForEurope cross-border cycling tour's overarching objective is to draw attention to the social inclusion of refugees, immigrants and asylum seekers, and promote the European Week of Sport (EWoS). It encourages participation in sport and physical activity by inviting people to be part of a pan-European campaign.

Two recreational cycling teams will start from different sides of Europe (NED and GRE) to cycle towards Austria for the culmination of a cross-sector PR event to mark the Opening of EWoS on 23 September, 2018. Passing 11 countries, the tour connects the European Culture of Capital (Leeuwarden) and Green Capital (Nijmegen), the hosting country of EC

presidency (Austria), and one of the main landing spots for refugees (Thessaloniki).

Project co-funded by: EU Erasmus+ Sport Not-for-Profit Events

Project period: November 2017–October 2018

Grant amount: €300,000

Grassroots Sport Diplomacy (new)

Grassroots Sports Diplomacy is a concept of relevance for developing external relations for the EU and official European bodies; national governments and national governmental agencies; and national NGOs and other stakeholders in grassroots sport. The project will address all three groups of stakeholders, acknowledging that, as a part of public diplomacy, a strong civil society component is essential for the concept to be credible and successful. The partners comprise governments, sport NGOs, expert institutions, and non-EU partners. The goal of the project is to develop the necessary foundation for a qualified and systematic role of grassroots sport in international relations, which will ultimately enhance grassroots sports participation.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project period: January 2018–December 2019

Grant amount: €400,000

Partners:

- European Governments
- State Secretariat of Sports, Hungary
- Portuguese Institute for Sport and Youth, Portugal
- Expert institutions
- European Observatory of Sport and Employment (EOSE), France
- Think Tank Sport and Citizenship, France
- The French Institute for International and Strategic Studies (IRIS)

Sport-oriented bodies

- National Olympic Committee and Sport Confederation of Denmark
- Unio Barcelonina d'Associacions Esportives (Ubae), Catalonia, Spain
- Unione Italiana Sport per Tutti, Italy
- Non-European partners
- SESC, social service of commerce, Brazil

COMPLETED ISCA PROJECTS

MOVE Week 2015 – The flagship event in the NowWeMOVE campaign

MOVE Week is the flagship event of the NowWeMove campaign, building on the cross-sector vision to get 100 million more Europeans active in sport and physical activity by 2020.

The overall objective is to facilitate cross-sector collaboration for the promotion of participation in sport and physical activity. The event aims to raise awareness of the benefits of sport and physical activity among European citizens through a Europe-wide multimedia campaign promoting physical activity generally and the MOVE Week specifically. It increases accessible opportunities to be active in sport and physical activity by developing new and up-scaling existing initiatives through engaging partners from organisations, clubs, municipalities, schools and other sectors to stage physical activity events.

Project co-funded by: EU Erasmus+ Sport Not-for-Profit Events

Project period: January 2015–December 2015

Grant amount: €1,000,000

Website: <http://moveweek.eu/>

Youth on the MOVE

The Youth on the MOVE project gathered 60 young bright minds from European and Latin American countries around one objective: bringing young people together to explore ways of implementing community-level campaigns and initiatives promoting physical activity. ISCA designed Youth on the MOVE recognising the need for more training for young people in the field of sports management and event coordination. Delivered as a 10-month training course through an online platform with virtual and physical meetings, the project gave the participants the tools to design and implement their own projects, work collaboratively and lay the foundations of an international network of “change-makers”.

Project co-funded by: Erasmus+ Youth (Key Action 2)

Project period: March 2015-February 2017

Grant amount: €150,000

Website: <http://youthonthemove.nowwemove.com/>

Partners: ISCA (project lead), SESC São Paulo – Social Service of Commerce (Brazil), UBAE (Spain), V4SPORT (Poland)

MOVE Activation (MOVE Quality/MOVE Transfer)

The overall objective of the MOVE Activation project was to enhance the quality and reach of key European good practices that promote physical activity participation among hard-to-reach physically inactive populations, by building capacity

in the organisations that deliver them. MOVE Quality aimed to help physical activity initiatives targeting hard-to-reach populations make a bigger impact. MOVE Transfer aimed to implement an innovative approach to transfer initiatives for hard-to-reach populations and thereby bring physical activity into the lives of some of the least active groups in society.

Project co-funded by: Coca-Cola Europe/The Coca-Cola Foundation

Project period: October 2013–October 2016

Grant amount: €712,390

Websites: <https://www.movequality.com/>
<https://www.move-transfer.com/>

#BeActive FlashMOVE

The #BeActive FlashMOVE was a flash mob event that opened the European Week of Sport in Slovakia in 2016. During the FlashMOVE, hundreds of events took place simultaneously across Europe at the same time as the event in Kosice. The size of the event varied from small events organised by local groups, to bigger community events, to large-scale city events.

Project co-funded by: EU Erasmus+ Sport Not-for-Profit Events (European Week of Sport)

Project period: May 2016–April 2017

Grant amount: €300,000

Website: <http://flashmove.nowwemove.com/>

Journey of Hope Cross-Border Cycling Tour

The “Journey of Hope” was a cross-border cycling tour to promote the European Week of Sport in the lead-up to the week. It gave Europeans an opportunity to join any stage of the tour they wished to promote physical activity, active transport and peaceful mobility while they rode.

On 18 August, a Turkish team of cyclists started their 31-day journey from Copenhagen, crossing the border of 7 countries (Denmark, Germany, Poland, Czech Republic, Slovakia, Hungary and Austria) and riding along 9 EuroVelo routes for a total distance of 2,530 km. On 10 September the tour arrived in Kosice for the opening event of the European Week of Sport (EWoS), and the journey finished on the last day of EWoS on 17 September in Vienna.

Project co-funded by: EU Erasmus+ Sport Not-for-Profit Events (European Week of Sport)

Project period: May 2016–April 2017

Grant amount: €279,388

Website: <http://nowwebike.nowwemove.com/>

European Fitness Day #BeActive

European Fitness Day aimed to make 15 September the most active day of the year in Europe. Inspired by the UK's National Fitness Day, organised by ukactive since 2014, ISCA's partners, including ukactive, the German Gymnastics Federation, Sports Union of Slovenia, BG Be Active and Eurofitness, invited their members, partners, physical activity stakeholders and the public to engage in the day. Fitness centres, sports and health clubs organised activities such as open doors and try-it sessions of dancing, martial arts, and spinning.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships (European Week of Sport)

Project period: April 2016–September 2017

Grant amount: €150,000

Website: <http://european-fitness-day.nowwemove.com/>

EVS projects

European Voluntary Service (EVS) is part of European Commission's education, training, youth and sport programme Erasmus+ (Key Action1). EVS supports transnational voluntary service of young people and aims to encouraging young people into taking part in voluntary activities abroad.

NowWeMOVE EVS I - (2014-2016) starting September 2014 and February 2015: €76,600

NowWeMOVE EVS II - (2016-2018) starting February 2016 to February 2018: €77,098

NowWeMOVE EVS III - (2017-2018) starting September 2017 to August 2018: €19,530

Strategic EVS – MOVEtheYouth (2017-2020): €140,172

PARTNERS' PROJECTS

Active School Communities

Eleven partner organisations from across the EU are working together to develop a toolkit to enable local sports organisations and schools to work effectively in partnership to increase physical activity levels among young people, especially the least active. Next year the toolkit will be piloted and tested in six countries, and the resource will be available to local sport and physical activity providers and schools across the EU from September 2017.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: BG Be Active (Bulgaria)

Project period: January 2016–December 2017

Grant amount: €470,000

Website: <http://activeschoolcommunities.eu/>

#DopOut: Social Network and Peer Education Against Doping

The #DopOut project consists of sharing at EU level a UISP best practice of a social media communication and awareness raising campaign addressed to young people (11-18 years) on doping and "pharmacological pollution" (use of drugs and prescription medicines) in sports. It aims to increase awareness among adolescents of doping related issues and their knowledge on prevention.

It focuses on raising awareness about the damage caused by the use/abuse of banned substances; having a positive influence on young people about health issues, psycho-physical wellbeing and, consequently, on their lifestyles choices; and enhancing the social and ethical values of sport.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: UISP (Italy)

Grant amount: €284,700

Project period: January 2017–December 2018

European Fitness Badge

The European Fitness Badge tests were trialled in 2016 and will be ready for implementation next year. The main goal of the project is to enhance the capacity of sport organisations, by using the European Fitness Badge (EFB), with its connected communication and education modules, to motivate and support people to adopt an active lifestyle.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project period: 2015-2017

Grant amount: €396,924

Project Coordinator: German Gymnastics Federation (DTB) (Germany)

Website: <http://fitness-badge.eu/>

European network for promotion of women's sports

The Alice Milliat Foundation led the EU co-funded European Network for Promotion of Women's Sports project and as part of the project, the partners organised two activities for women under the EU's #BeActive European Week of Sport in 2016: the #BeActive Connected Run and the European Women's Sport Day (Alice Milliat Challenge). A knowledge platform dedicated to women in sport, in addition to these activation initiatives, ensures the project will continue to have an impact in the field of women in sport in years to come.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: Alice Milliat Foundation (FAM) (France)

Project period: 2016-2018

Grant amount: €500,000

Knowledge platform: <http://womeninsport.isca.org/>

European School Sport Day

The Hungarian School Sport Federation has organised the Hungarian School Sport Day each year for a decade, moving almost 200,000 children in 2014 as a flagship MOVE Week event. With a Collaborative Partnership grant, it is now rolling out its school sport day to other European countries in an international consortium.

The European School Sport Day, as part of MOVE Week and the European Week of Sport, was tested in Bulgaria and Poland on 25 September (simultaneously with the event in Hungary), with more than 300 schools in Bulgaria and 157 schools in Poland adding to the 800 schools registered in Hungary.

The European School Sport Day project aims to connect Europe through school sport and to develop a methodological toolkit providing scientific background for school sport day events.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships (European Week of Sport)

Project Coordinator: Hungarian School Sport Federation, Hungary

Project period: 2015-2016

Grant amount: €238,675

European School Sport Day 2

The European School Sport Day® was selected as an official European Week of Sport event in 2016 and was the EU initiative's biggest event, moving approximately 1.5 million school children in 20 countries across in Europe on 30 September 2016.

In 2015, the event was organised in three countries (Hungary, Bulgaria and Bulgaria) as an international pilot programme, and this year it expanded to Croatia, Cyprus, the Czech Republic, France, Germany, Ireland, Italy, Latvia, Lithuania, Malta, the Netherlands, Portugal, Romania, Serbia, Scotland, Spain and Turkey. ISCA was part of the first edition through an Erasmus+ Collaborative Partnership grant, and in 2016 it was also subcontracted for this project for the coordination and dissemination.

Project co-funded by: EU Erasmus+ Sport Not-for-Profit Events

Project coordinator: Hungarian School Sport Federation (Hungary)

Project period: 2016-2017

Grant amount: €183,936

Website: <http://essd.nowwemove.com/>

European Us Girls Project

Project leader StreetGames in the UK is leading a consortium that will create new training and learning resources adaptable to different national settings that can be rolled out Europe-wide – in particular, a new international course to train young women to be peer educators in grassroots sport. The project builds on StreetGames' successful national programme Us Girls. The experience in this project of creating a course could be useful to the partners of the HEPA Seniors project.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: StreetGames (UK)

Project period: January 2017–December 2018

Grant amount: €384,561

European Week of Sport Toolbox

A practical 'toolbox' for EWoS organisers and participants at a local, national and EU level, including a marketing and promotional strategy for the effective implementation of the EWoS.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships (European Week of Sport)

Project Coordinator: TAFISA, Germany (Associated Partner)

Project period: 2015

Grant amount: €200,000

European Youth Health Champions

Today, there is a disperse evidence base within the EU of the impact of peer education on the health and physical activity levels among young people. Our project "European Youth Health Champions" will pull together evidence base and modernise youth work and training. Within two years, we aim to educate both the youth sector as well as the young people.

The champions – young peer health educators – are both role models for other young people and grown-ups. Implementing healthy lifestyle in our everyday routines is a habit that should be developed as early as possible.

Project Coordinator: StreetGames (UK)

Project period: April 2017–March 2019

IMPALA-net Project

The main focus of the IMPALA-net project has been on the implementation of the European Guidelines for Improving Infrastructures for Leisure-Time Physical Activity (IMPALA Guidelines) that were developed by the predecessor project IMPALA. IMPALA-net.org was established through the project to disseminate the IMPALA Guidelines across the EU. It supports authorities in selected countries in implementing the guidelines and monitoring their progress.

It also provides expertise to relevant decision-makers at various levels on how to implement the guidelines and use them to improve the development of infrastructures to get more people physically active.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: University of Erlangen Nurnberg, Germany

Project period: 2015-2016

Grant amount: €453,489

Website: <http://www.impala-net.org/project/overview/>

MOVE Transfer (Healthy Clubs)

Led by the Sports Union of Slovenia, this project will use the MOVE Transfer method developed by ISCA to transfer the Slovenian “Healthy Clubs” model to Bulgaria and Malta. The aim is to provide local communities in Slovenia, Bulgaria and Malta quality and accessible sport and physical activity programmes.

Project co-funded by: EU Erasmus+ Sport Small Collaborative Partnerships

Project Coordinator: Sports Union of Slovenia

Project period: 2017-2018

Grant amount: €59,628

also known as the 7 Step Model, to define and specify the knowledge and skills sport administrators need to perform effectively in their organisations. The partners are producing an adapted training programme handbook that will be piloted in the second part of the project.

Project co-funded by: KA2 – Cooperation for Innovation Strategic Partnership for Vocational Education and Training

Project Coordinator: EOSE (France)

Project period: September 2015 – February 2018

Website: <http://www.s2a-sport.eu/>

Physical Activity Serving Society (PASS)

The Physical Activity Serving Society (PASS) project has now released the results of its review of physical activity research in Europe. Building on reports such as Designed to Move and ISCA and Cebr’s ‘The Economic Cost of Physical Inactivity in Europe’, the PASS project’s narrative review ‘The State of Physical Activity in Europe’ and supporting infographics are now available.

The PASS project aims to offer alternative political and strategic actions relating to physical activity for 10,000 cross-sector stakeholders at the European level.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project coordinator: Sport and Citizenship, France

Project period: February 2015–January 2017

Grant amount: €476,483

Website: <http://sportetcitoyennete.com/pass/>

Sport Club for Health

Promoting national implementation of Sport Club for Health (SCforH) programmes in EU member states. The project is based on the SCforH project (2009-2011), which was supported by the EU Preparatory Actions for Sport 2009.

Project co-funded by: EU Erasmus+ Sport Collaborative Partnerships

Project Coordinator: VALO, Finland (ISCA was Associated Partner)

Project period: 2015-2017

Grant amount: €490,967

Website: <https://www.scforh.info/>

Strategy to Action (S2A Sport)

The Strategy to Action (S2A Sport) project is using the Lifelong Learning Strategy for sport and active leisure,

ISCA Strategy 2018–2021

Please find below the draft strategy for ISCA 2018-2021.

It is prepared by the secretariat and reviewed by the Executive Committee.

It is intended as an overarching strategy, which needs to be fleshed out into action and action plans as we move along after the General Assembly.

Tag line

Moving people

Mission

We empower organisations world-wide to enable citizens to enjoy their human right to move.

Vision

A world of physically active citizens in vibrant civil societies

The world around us right now [analysis, this section is to be expanded after adoption]

- Inactivity is on the rise globally (with local variations)
- Ageing populations
- Increasing urbanization
- Increase in obesity and life-style related diseases, significant increase of expenditures for health care/social systems
- Health remains as a key driver for physical activity – but other benefits are clear too
- Changing demands for sport and physical activity
- Pressure on available time for physical activity
- Digital trends, including esports
- Sedentary lifestyles
- Physical Activity is not sufficiently on the political radar on local and national level

What we do

We empower physical activity stakeholders, starting with ISCA members, to get more people moving. We particularly help build member capacities in

1. **Solutions (exchange of knowledge and best practices in physical activity programmes and hands-on tools)**
2. **Campaigns (NowWeMOVE and beyond)**
3. **Advocacy**

The three elements are interrelated and mutually supportive. Each of them are detailed further below.

In 2018-2021 we will strictly focus on the opportunities that underpin these three areas.

How we work

To help our member organisations and wider stakeholders tackle inactivity, we focus on

- **Practical, well-tested programmes.** With access to thousands of examples of physical activity and grassroots sport solutions and programmes, we share practical, applicable knowledge and tools with the ones that need it – the “do’ers” of our sector. We engage with researchers to provide evidence to underpin these solutions – but we are not delivering research ourselves, and we are not looking for theoretical solutions that have not been tested in the real world.
- **Leadership development.** We engage with representatives of our member organisations on leadership level (presidents, board members, directors, programme managers etc.) as they are the ones to benefit the most from our offer, and the ones to readily decide on changes in their own organisations as a consequence.
- **Co-ownership.** Not one solution fits all. We adapt solutions to national and local contexts together with members and stakeholders, and therefore naturally share ownership and success with partners.

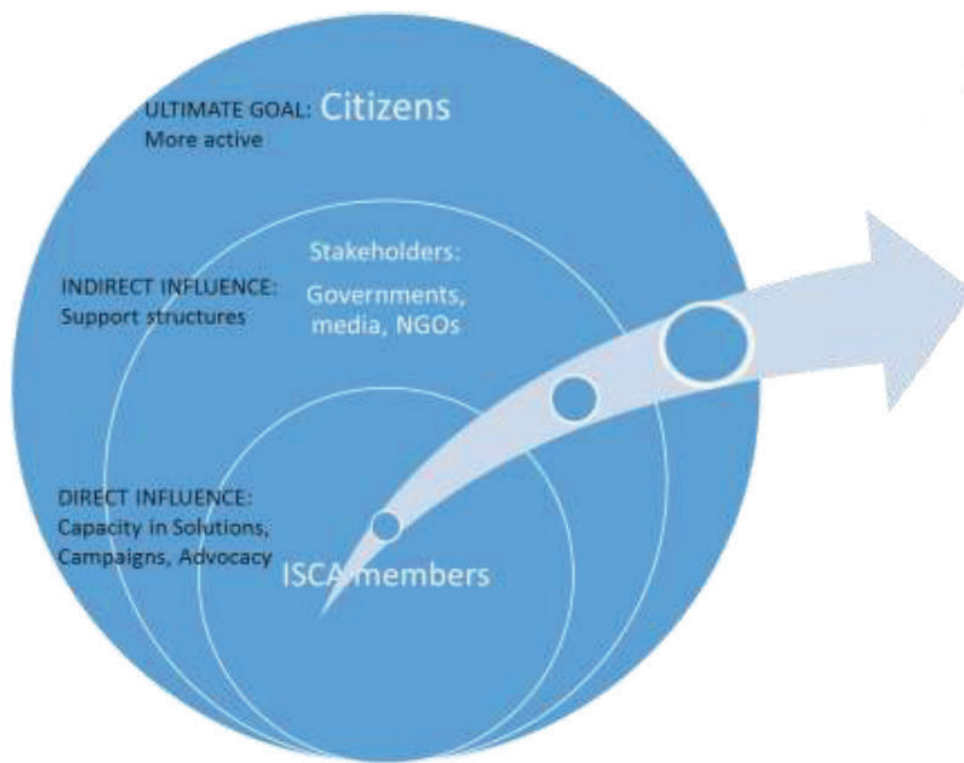
In 2018-2021 we will position ISCA as a deliverer of practical knowledge, leadership opportunities and shared ownership.

Our target groups and how we measure success

We understand that our primary target group is ISCA members, with whom we have direct collaboration and impact.

We appreciate that we need to work with other stakeholders (governmental, private, media and other NGOs) to achieve our goals, scale solutions and to create the best conditions for physical activity. And we remember at all times that citizens are our ultimate target group.

We call this our Conceptual Framework (which stems from our Theory of Change):



In 2018-2021 we will strengthen our focus on delivering value to our members, to enhance physical activity participation world-wide.

Measuring success

We will therefore never claim that success in reducing inactivity is due to ISCA's intervention alone. While getting people to be more active is the vision of our activities, we want to be measured on how well we help our members tackle inactivity – our mission.

Therefore, satisfaction with ISCA services and opportunities, use of ISCA services and opportunities, and growth in ISCA membership are our primary measurements of success. Our specific goals for each will be defined early 2018 and reviewed annually.

In 2018-2021, we will rigorously measure satisfaction with and use of ISCA services, as well as growth in ISCA membership, as our parameters of success.

Crystallizing the ISCA membership

We will develop a more prudent and consistent ISCA membership offer. We will continue to serve our sector with opportunities and information that is free for all – while also defining and delivering extraordinary value to our current and new members. In this way, we expect to see membership growth and increase membership engagement with ISCA.

In 2018-2021, we will evolve the ISCA membership offer to be more consistent and clear, and restructure the membership concept and fee structure to grow the membership base and membership revenues.

A global movement

ISCA has in the last decade seen great success and growth of activities and membership in Europe, recently followed by impressive momentum in Latin America, and we have used this success to the benefit of our members world-wide, whenever possible. The strategic period 2018-2021 is the time to enable further continental development, adapted to the realities and opportunities in each case.

In 2018-2021 we will support further ISCA expansion in Latin America, and develop more offers of relevance to our members world-wide.

1. SOLUTIONS (EXCHANGE OF KNOWLEDGE AND BEST PRACTICES IN PHYSICAL ACTIVITY PROGRAMMES AND HANDS-ON TOOLS)

#inspiredbyISCA

We believe in the power of inspiration. For an entity in any country there is value in mirroring itself against peers from different nations and continents. And we have seen that the inspirational value of practical, real life solutions that have stood the test of time is higher than any theoretical construct. Therefore, we will constantly search for good practices in physical activity programmes and other examples that can be shared with others for inspiration and adaptation.

We endeavor to distill the key elements of those practices and communicate them effectively. Our working language is English, but we will work with members and partners on translations when relevant, not least into Spanish in the Latin American context.

We will also extract key learnings and develop concrete **tools** that members and others can use in their work, such as self-assessment tools, handbooks and toolkits. Examples include our Social Impact Measurement guidelines and our Good Governance Self-assessment tool. We believe that the sector of grassroots sport and recreational physical activity will benefit most if it also takes inspiration from other sectors. Learning from experts from different fields adds value to the mutual inspiration within our sector, and we strive to identify and communicate such expertise across sectors.

For our sector to remain relevant, we also promote and engage in cross-sector collaboration. We aim to demonstrate and communicate the value of grassroots sport and physical activity to health, education, inclusion, etc.

We will strive to have impact on and reach as many members and stakeholders as possible. We believe in the power of the physical meeting between people – but will equally work to exploit the possibilities in online communications, webinars etc. Our primary vehicle to deliver these solutions are externally funded **projects**, which engages members and experts in efficient processes of exchange, development and dissemination.

In 2018-2021, we will implement externally funded projects that focus on sharing of practical knowledge and good practice across sectors, and the development of online tools of wider use for our membership.

2. CAMPAIGNS (NOWWEMOVE AND BEYOND)

The NowWeMOVE Campaign aligns with ISCA's mission to empower organisations to tackle inactivity globally: The Campaign is clearly citizens-focused, but it is delivered via ISCA members and MOVE Agents on national and local level. We see the campaign as a tool to build capacities to deliver grassroots events in a campaign context, and the campaign has enabled ISCA presence and actions on national local level, not least in Latin America.

The NowWeMOVE Campaign started with the MOVE Week in 2012, and has since grown to encompass

- MOVE Week (Outdoors)
- No Elevators Day (Workplaces)
- European Fitness Day and Flash MOVE (Fitness and dance clubs)
- European School Sport Day (Schools)
- NowWeBike (Outdoors, cities)

Our ambition is now to develop and use these campaign elements and experiences to help ISCA members all over the world. The campaign was initiated in Europe and we will now continue the already significant uptake of MOVE Week in Latin America, and carefully plan further expansion.

We will also build capacity in and exchange good practices on national or regional physical activity campaigns.

In 2018-2021, we will adapt and deploy the NowWeMOVE campaign world-wide.

3. ADVOCACY

Political, financial and media attention is not matching the potential of “Sport for All”, grassroots sport and recreational physical activity to solve societal problems. We need to advocate to make that happen!

ISCA will proactively deliver international advocacy by addressing relevant international and intergovernmental bodies with key messages, built on evidence and membership input. We will in particular address

- United Nations, and UN agencies, in particular WHO and UNESCO
- European bodies, in particular European Commission, European Council, European Parliament and Council of Europe
- Other continental bodies, such as Mercosur, Asean, and African Union

ISCA will enable national advocacy by delivering evidence, examples, statements and training to national ISCA members and, if requested, assist them in their efforts.

ISCA will also engage in international policy developments, hearings, comment on drafts etc., and make sure that ISCA members can make use of this on a national level. A relevant, current example is the WHO process of making a Global Action Plan on Physical Activity.

ISCA will voice its opinions in a manner that is direct, critical and constructive, always with a view to ultimately strengthening grassroots sport and physical activity participation.

In 2018-2021, we will be a clear and critical voice for physical activity participation internationally, and empower members to advocate on national level.

A final note on operations and fundraising

We are conscious of the fact that resources are needed to deliver towards our mission. This means a professional secretariat to fundraise and professionally implement projects, campaigns, and advocacy. We aim to grow our active membership base, but this is not intended as the primary source of income, so we will continue to pursue and diversify external funding and partnerships, also with a view to building a sustainable equity.

Elections For ISCA Executive Committee 2017 - 2019

The process for election of members for the executive committee follows from the ISCA statutes that you can find further below.

The deadline for nominations was Saturday 26 of August.

For the five posts to be ISCA Executive Committee member, the following three nominations were received.

Nominated for Executive Committee member:

Liliana Ortiz de La Cruz- Fundación Pro Deporte y Recreacion para todos, Colombia

Detlef Mann - Deutscher Turner Bund DTB (German Gymnastics Federation), Germany

Jakub Kalinowski - V4SPORT, Poland

Nominated for Executive Committee member (after 26 August):

Philippe Machu - UFOLEP, France

Carlo Balestri - UISP Unione for Italiana Sport Per Tutti, Italy

For the two posts for ISCA Vice President, the following two nominations were received.

Nominated for Vice Presidents:

Toni Padilla Llop - Fundacio UBAAE, Spain

Maria Luiza Souza Dias - SESC SP, Brasil

For nomination to the post of ISCA president, the following nomination was received.

Nominated for President:

Mogens Kirkeby - DGI, Denmark

According to ISCA Statutes this mean that for President and Vice Presidents the General Assembly shall cast votes “for” or “against”.

For the three first post of executive committee member, to which we received nominations before the deadline, it will be possible to vote for up to three of the given candidates. For the two remaining posts to ISCA Executive committee members, to which we at the time of writing have received two candidates, it is until the General Assembly possible to receive further nominations.

The General Assembly delegates will be able to vote for up to two candidates and the two nominated candidates with most votes are elected for ISCA Executive Committee 2017-2019.

ISCA Accounts 2016

Association	International Sport and Culture Association Vester Voldgade 100, 2 1552 Copenhagen V Denmark www.isca-web.org CVR-number 29500541 Financial year: 1 January - 31 December 2016
Daily Management	Secretary General: Jacob Schouenborg
Auditor	Buus Jensen Statsautoriserede Revisorer
Bank	Sydbank A/S
Form of the organization	Association

Background

INTERNATIONAL SPORT AND CULTURE ASSOCIATION (ISCA) is an international association with at present 230 members organisations, totaling some 40 million individual members from five continents. ISCA is open to all interested and relevant, primarily non-governmental organisations within youth, sport and culture.

Since the start in 1995, ISCA has come a long way and experienced a strong development of both membership and activities.

The main objectives of ISCA are:

- To promote an understanding between people across borders through sport and cultural activities
- To emphasize the view of sport as a bearer of local, regional or national cultural identity, thereby placing it at the center of international exchange of ideas, opinions and cultural expressions
- To encourage the broadest possible participation in sport and cultural activities among all affiliated members

ISCAs mission is to build international relations between people, cultures, organizations and sectors. Seeing sport as a culture of movement, we develop opportunities for learning, inspiration and action to induce social change.

ISCA delivers services, advice and projects to its members and stakeholders and cooperates with national ministries, international institutions and organizations, such as World Health Organisation, UNESCO, the European Union and the Council of Europe.

Statement of Financial Development

ISCA has been able to develop its resources significantly since the foundation in 1995. From a starting point in the first years (1995-2000) with very limited financial budgets and human resources, the resources increased (2001-2003) to a level of 350,000 Euro, due to general support from the Ministry of Culture of Denmark and the ISCA founding member, DGI, Denmark. With this increased level of the general organisational budget, ISCA could apply for externally supported projects, where there is a demand for own co-financing, typically between 20-50 % of the project budget. In other words, ISCA invests resources from the general budget for projects with co-financing requirements. This has led to an increase of the total budget to around two million Euro today.

Besides the increase of budget, the financial partners/donors has diversified. In 2016, ISCA's resources came from different both national and international financial partners/donors, representing both private and public partners.

Project implementation, management and income are on project specific timelines more than fiscal year schedule. To comply with project demands we upgrade and adjust secretariat and human resource costs on an as-needed basis.

The equity of the organization may at times be negative due to variations and payments related to our activities.

The result for 2016 amounts to a surplus of 140,586 Euro.

This surplus balances the loss from 2015. ISCA's Executive Committee has set as a target to grow ISCA's equity to 20% of turnover in the future. This will mean a strong focus on continued fundraising from diverse and complimentary sources.

ISCA is financing project expenditures throughout the implementation of the project. Financial support (grants) are partly paid after closing the project accounts; mid-project deficits are covered by bank credit.

The following externally financed projects lead by ISCA are continuing into 2017: Active Voice, MOVE, NowWeMOVE Cyprus and Malta, FlashMOVE, Cross Border Cycling Event, European Fitness Day, IRTS KA2 and Nordplus, Youth on the MOVE and European Voluntary Service. ISCA is a partner in 3 projects led by other organisations; these projects are also continuing in 2017.

The Supervisory Board/Executive Committee of ISCA is composed of volunteers. The Supervisory Board has however entered a written agreement with the President that he is working full time for ISCA and is remunerated at a level of 97.564 Euro annually for the duration of his election period.

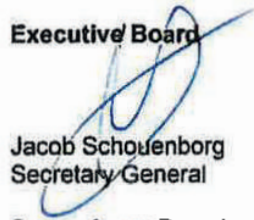
Management's statement on the Annual Report

The Executive and Supervisory Boards have considered and adopted the Annual Report of ISCA for the financial year 2016.

The Annual Report was prepared in accordance with the recognition and measurement provisions of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs. We consider the accounting policies applied appropriate and the estimates made reasonable. Furthermore, we consider the overall annual report representation true and fair. Therefore, in our opinion, the Annual Report gives a true and fair view of the financial position and the results of the Association's operations.

Berlin, 2 June 2017

Executive Board



Jacob Schouenborg
Secretary General

Supervisory Board



Mogens Kirkeby
President



Maria Luiza Souza Dias
Vice President



Toni Llop
Vice President



Siu Yin Cheung



Jayne Greenberg



Delfef Mann



Jean-Michel Villaume



Jakub Kalinowski



Liliana Ortiz De La Cruz



Philippe Machu

Independent auditor's report

To the General assembly of ISCA-International Sport and Culture Association

Opinion

We have audited the annual report of ISCA International Sport and Culture Association for the financial year 01.01.2016 - 31.12.2016, which comprise the income statement, balance sheet and notes, including a summary of significant accounting policies. The annual report are prepared in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

In our opinion, the annual report give a true and fair view of the Association's financial position at 31.12.2016 and of the results of its operations for the financial year 01.01.2016 - 31.12.2016 in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

Emphasis of matter

Our Audit does not include budget figures.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark and the Executive Order nr. 1701 of 21. December 2010, issued by the ministry of Cultural Affairs and generally accepted public audit standards as applied in Denmark. Our responsibilities under those standards and requirements are further described in the *Auditor's responsibilities for the audit of the annual report* section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board of Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the annual report

Management is responsible for the preparation of annual report that give a true and fair view in accordance with the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs, and for such internal control as Management determines is necessary to enable the preparation of annual report that are free from material misstatement, whether due to fraud or error.

In preparing the annual report, Management is responsible for assessing the Association's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the annual report unless Management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the annual report

Our objectives are to obtain reasonable assurance about whether the annual report as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, and generally accepted public audit standards as applied in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual report.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, and generally accepted public audit standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the annual report, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the annual report, including the disclosures in the notes, and whether the annual report represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the annual report does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the annual report, and in accordance with generally accepted public audit standards, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the annual report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

Based on the work we have performed, we conclude that the management commentary is in accordance with the annual report and has been prepared in accordance with the requirements of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs. We did not identify any material misstatement of the management commentary.

Copenhagen, 02.06.2017

Buus Jensen, statsautoriserede revisorer

State Authorized Public Accountants

Cvr.nr. 16 11 90 40



Christoffer Jensen
State-Authorised
Public Accountant

Accounting Policies

Basis of Preparation

The Annual Report of ISCA for 2016 has been prepared in accordance with the recognition and measurement provisions of the Danish Financial Statements Act and the Executive Order nr. 1701 of 21 December 2010, issued by the Ministry of Cultural Affairs.

Recognition and measurement

Revenues are recognised in the income statement as earned. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Association, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Association, and the value of the liability can be measured reliably.

Income Statement

Revenues

Revenues are recognised in the income statement in the year they pertain to.

Expenses

Expenses are recognised in the income statement in the year they pertain to.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.

Profit and loss account

	Note	Account 2016 EUR	Budget 2016 EUR	Account 2015 EUR
Income				
General Support:				
DGI-Support		194.631	194.631	194.631
Ministry of Culture Denmark		120.090	120.089	118.031
Bilateral membership agreements	1	134.228	134.228	134.228
Membership fee		19.643	15.000	15.258
Nordic Youth Association (NSU) secretariat		29.664	29.530	29.678
Total general support		498.256	493.478	491.826
Project related support:				
NowWeMove		3.090	0	950.099
Erasmus+				
Active Voice		166.667	166.667	0
European Fitness Day	2	100.938	75.000	0
FlashMove	2	230.124	200.000	0
Cross border Cycling event	2	210.250	186.259	0
Ewos 2016		60.000	60.000	0
KA2 Refugees		23.082	23.082	0
Youth on the MOVE		79.080	75.000	62.500
European Voluntary Service		57.658	57.658	37.699
Erasmus+ partners project				34.685
Pass		8.651	10.715	0
Fitness Badge		3.433	4.771	0
Impala		9.658	6.150	0
ESSD		4.968	7.596	0
Active School Communities	2	38.634	54.235	0
SA2		5.256	4.933	0
ESSD 2		60.000	60.000	0
FAM		24.388	35.000	0
Move Activation		178.337	175.877	295.133
Nordplus IRTS		15.995	15.995	0
Move Congress		0	0	98.637
ISCA Networks and priority activities		0	0	1.472
Total project related support		1.280.209	1.218.938	1.480.224
Others:				
Non-project participation fee, partner income		15.327	1000	365
Secretariat		0	0	9.779
Interests		0	0	66
Total Others		15.327	1.000	10.210
Total Income		1.793.792	1.713.416	1.982.260

Profit and loss account

	Note	Account 2016 EUR	Budget 2016 EUR	Account 2015 EUR
Expenditures				
Projects and activities:				
EuroVolnet and Sportvision		0	0	9.103
Erasmus+				40
Active Voice		160.901	165.738	0
European Fitness Day		112.873	84.323	0
FlashMove		268.082	234.726	0
Cross border Cycling event		245.654	217.623	0
Ewos 2016		74.135	70.500	0
KA2 Refugees		20.269	20.000	0
Youth on the MOVE		121.574	123.215	37.724
European Voluntary Service		69.979	75.000	66.975
Erasmus+ partners project				28.965
Pass		15.769	6.000	0
Fitness Badge		1.517	5.963	0
Impala		15.601	8.063	0
ESSD		9.381	9.495	0
Active School Communities		45.469	63.830	0
SA2		3.919	4.933	0
ESSD 2		61.548	30.000	0
FAM		24.062	30.000	0
Movement spaces		381	0	0
Move Activation		197.093	187.992	205.968
Move		0	0	9.959
Nordplus IRTS		12.324	15.000	0
NowWeMove		17.523	5.500	1.477.013
Activity support to continental committee Latin America ...		704	2.000	10.881
Activity support to continental committee Asia		1.567	2.000	877
Activity support to continental committee Europe		2.000	2.000	2.203
Activity support to North American cooperation		0	2.000	1.054
ISCA Networks and priority activities		6.164	5.000	6.478
Move Congress		1.850	0	112.367
Pathe		15.185	16.546	0
Communication:Magazine, Internet and materials		418	2.000	5.409
Council of Europe trainings		0	0	275
Total project related support		1.505.944	1.390.447	1.975.291
Organisational development:				
General Assembly		0	0	5.268
Executive Committee meetings		4.728	5.000	6.844
External relations - presidents		1.290	5.000	3.174
External relations - others		1.735	5.000	1.956
Total organisational development		7.753	15.000	17.241
Secretariat		136.265	169.964	98.963
Depreciation	3	3.243	0	3.243
Total Expenditure		1.653.206	1.575.411	2.094.738
Result		140.586	138.005	-112.478

Balance 31. December 2016

	2016 EUR	2015 EUR
Note		
Assets		
Accruals	304.195	0
Outstanding grants awarded	1.344.607	914.383
Cash at the bank	274.929	237.679
Deposit	4.477	4.477
Advance payments	4.362	22.475
Debtor	81.199	6.120
Office Furniture	3.027	6.270
Total Assets	<u>2.016.795</u>	<u>1.191.404</u>
Liabilities and equity		
Equity, beginning of the year	-150.226	-37.748
Result for the period	140.586	-112.478
Total equity	<u>-9.640</u>	<u>-150.226</u>
Holiday pay obligation	34.546	57.117
Creditors	69.474	205.736
Taxes	572	652
Deferred income	1.390.642	925.960
Accrued	531.201	152.165
Total liabilities	<u>2.026.435</u>	<u>1.341.630</u>
Total liabilities and equity	<u>2.016.795</u>	<u>1.191.404</u>

Notes

1 In 2016, there was one bilateral agreement with direct financial income for ISCA - namely with DGI

2 2016 European Commission cofunding for European Fitness Day, FlashMOVE, Cross border Cycling event and Active School Communities projects have been adjusted according to the level of expenditures which occurred in 2016, rather than an equal distribution of the income across the whole project period, which extends into 2017.

	Euro
3 Office Furniture	
Purchased 1 January 2016	16.215
Annual Disposals	0
Annual additions	0
Purchase 31 December 2016	<u>16.215</u>
Annual Depreciation 1 January 2016	9.945
Reversed Through Departure	0
Depreciation 31 December 2016	3.243
Accounting value 31 December 2016	<u>3.027</u>

	Euro 2016	Euro 2015
4 Staff		
Salary and wages	457.474	567.777
Pension costs	2.426	2.426
Other costs for social security	3.753	5.977
Internet costs	1.964	2.336
Total	<u>465.617</u>	<u>578.516</u>
Average number of employees	8	10

	Euro 2016	Euro 2015
5 Rent Obligations		
Office - Vester Voldgade	8.601	8.719
Appartments - EVS	11.624	10.819
Total	<u>20.225</u>	<u>19.537</u>

ISCA Budget 2018-2019

Kindly note that this budget is drafted and prepared by the ISCA Secretariat. The Executive Committee will decide on the final proposed budget in advance of the General Assembly.

1Euro = 7,45 DKK

	2018	2019
	Budget EUR	Budget EUR
Income		
General Support:		
DGI-Support	-194.631	-194.631
Ministry of Culture Denmark	-120.089	-120.089
Bilateral membership agreements	-134.228	-134.228
Membership fee	-20.000	-20.000
Payment, participants fee etc.	0	0
Total general support	-468.948	-468.948
Project related support:		
Erasmus +	-1.035.359	-396.165
-- Active Voice	-166.667	0
-- European Fitness Day	0	0
-- FlashMOVE	0	0
-- Cross border Cycling event	0	0
-- EWoS DK	-100.000	-100.000
-- KA2 Refugees	-69.247	-46.165
-- MOVEment space	-200.000	0
-- Youth on the MOVE	0	0
-- Bike For Europe	-250.000	0
-- Grassroots Sport Diplomacy	-200.000	-200.000
-- European Voluntary Service	-49.445	-50.000
Erasmus + Partners' project	-71.233	-27.929
-- PASS	0	0
-- IMPALA	0	0
-- Fitness Badge	0	0
-- Fitness Badge II	-27.929	-27.929
-- Active Schools Communities	0	0
-- SA2	0	0
-- ESSD 4	-7.667	0
-- European Youth Health Champions	-9.925	0
-- DopOut	-4.584	0
-- Us Girls	-16.173	0
-- MOVE Transfer SUS	-4.956	0
-- EU PALS	-31.578	-31.578
NowWeMove	0	0
Move Activation	0	0
NORDPLUS Refugees	-11.425	0
Sport for All Congress	0	-20.000
Total project related support	-1.118.017	-444.094
Others:		
Non-project participation fee, partner income	0	0
Secretariat	0	0
Interests	0	0
Total Others	0	0
Total Income	-1.586.965	-913.042

	2018	2019
	Budget EUR	Budget EUR
Expenditures		
Projects and activities:		
Erasmus +	1.137.613	439.936
-- Active Voice	166.738	0
-- European Fitness Day	0	0
-- FlashMOVE	0	0
-- Cross border Cycling event	0	0
-- EWoS 2016	0	0
-- EWoS 2017	125.000	125.000
-- KA2 Refugees	69.247	46.165
-- MOVEment Space	213.558	0
-- Youth on the MOVE	0	0
-- Bike For Europe	294.299	0
-- Grassroots Sport Diplomacy	206.272	206.272
-- European Voluntary Service	62.500	62.500
Erasmus + partners	78.715	29.429
-- PASS	0	0
-- IMPALA	0	0
-- Fitness Badge	0	0
-- Fitness Badge II	29.429	29.429
-- Active Schools Communities	0	0
-- SA2	0	0
-- ESSD 4	8.000	0
-- European Youth Health Champions	9.925	0
-- DopOut	5.355	0
-- Us Girls	20.216	0
-- MOVE Transfer SUS	5.790	0
--EU PALS	31.578	31.578
Move Activation	0	0
NowWeMove	0	0
NORDPLUS Refugees	11.425	0
Continental development (Africa, Asia, Europe, Latin America, North America)	40.000	40.000
ISCA Networks and priority activities	5.000	5.000
Sport and Development	0	0
Sport for All Congress	0	20.000
Communication:Magazine, internet and materials ..	2.000	2.000
Total projects and activities	1.274.753	536.365
Organisational development:		
General Assembly	0	10.000
Executive Committee meetings	10.000	10.000
External relations - presidents	5.000	5.000
External relations - others	5.000	5.000
Total organisational development	20.000	30.000
Secretariat	226.628	308.902
Depreciation	0	0
Total Expenditure	1.521.381	875.268
Result	-65.584	-37.774

Proposal For Auditor

Recommendation from the Executive Committee on appointment of ISCA auditor:

After recommendation from the secretariat, evaluating the services of ISCA's previous auditor, and seeking best value for money, the Executive committee recommends Buus Jensen to be the new auditor appointed by the General Assembly.

Buus Jensen works mainly with small and medium sized organisations and have experience with non-profit organisations that run similar operating budgets as ISCA.

For more information on Buus Jensen :
<http://www.buusjensen.dk/front/>

New Members for adoption at the General Assembly

ISCA was created on the principles of openness and the right to participate, which is understood in the way that any democratic based organisation working in the field of sport for all could join ISCA. As a natural consequence and as a strong political signal we are open to various member organisations from the same country.

We say that "ISCA is its members – its members are ISCA" and it is therefore crucial to have active members and that we see constant development in the member base both concerning involvement and recruitment of new members.

ISCA has now members from all around the world in the five continents.

Below you will find the membership applications that the secretariat has received since the last General Assembly in 2015: 32 organisations have applied.

- ZZ TKKF – ZACHODNIOPOMORSKI ZWIAZEK TOWARZYSTW KRZEWIENIA KULTURY FIZYCZNEJ
- ACD SL – Athletes Combined for Development Sierra Leone
- GYSEA – GITHUNGURI YOUTH SPORTS & EMPOWERMENT ASSOCIATION
- DDSA – Danish School Sport Association
- DPES - Deporte para la Educación y la Salud
- SJJAF - Sport Jiu-Jitsu African Federation
- CONIFA - Confederation of Independent Football Associations
- WSGF – World Student Games Federation Inc.
- ITF – International Tipcat Federation –
- NCSA – Nepal Climbing Sport Association
- BCFA – Borussia Comondale Football Association
- ACSA – Alzahra Cultural & Sport Association
- Application as Associate Member Karsiyaka Municipality
- ASV – Association Sport et Vertus
- Hekima
- SFU – Sports Foundation Uganda
- PCYC NSW – Police Citizens Youth Clubs NSW Pty Ltd
- US ACLI – Unione Sportiva Acli
- LIONS – Lanka Lion Sports Club

- AHS OSO - Artevelde University College Ghent – Bachelor of Secondary Education
- OWS Club Primorje - Open Water Swimming Club Primorje
- ASCI - ASSOCIATION OF SPORTS & CULTURE, INDIA
- A.O.GLOBAL – ASEKE OBARO GLOBAL ORGANISATION
- AFFT - ASSOCIATION DU FASO DE FOOTBALL DE TABLE
- TUL - Finnish Workers' Sports Federation TUL
- SSE - Skylink sports & education PVT LTD
- KK Urban Invest - Karate klub Urban Invest
- UAC - UNITED ACTION FOR CHILDREN
- ASORC – ASSOCIATION SPORTIVE D'ORIENTATION DU CAMEROUN
- IRSIE – The Institute for the Development of Sport and Education
- PKE – Parkour Earth
- CEFD/ UFES - Centro de Educação Física e Desportos da Universidade Federal do Espírito Santo

Applications received after the last Executive Committee meeting and thus not (yet) endorsed for membership

- REMS
- Vijana Amani Pamoja
- ASJF Afghan Sport Journalists Federation
- ASJF - Fundação Gol de Letra

ZZ TKKF – ZACHODNIOPOMORSKI ZWIĄZEK TOWARZYSTW KRZEWIENIA KULTURY FIZYCZNEJ

Country: Poland

Scale: Regional

Individual members: 30

Staff: 8

Organisation

ZZ TKKF (Westpommeranian Association of the Promotion of Physical Activity) wanted to be provider of physical activity not only in regional (polish district) but in national level too. Provider it's mean to give all citizenships an opportunity to growth upon sport. Therefore, the vision is to create the conditions for all citizens equal access to physical activity by organising amateur sporting events, training and free infrastructure. We want through implementation of public tasks to contribute to the development of mass sport with particular regard to the activities children and young people.

Objectives

The Mission of the organisation is the promotion of sport and culture, mainly in the Westpommeranian District and the participation in the exchange of information, knowledge and experience between organisations of similar nature. We want to develop local and regional strategies for the development of sport and culture and to promote an attitude of health among children, adolescents and adults. Our mission is to support education and psychological and physical development of children and young people and promotion and organization sports volunteering specially in those groups.

Mainly we cooperated with polish Ministry of Sport and Tourism, Federation of Sport for Ali. Example projects: Sports Tournament of Cities and Municipalities, afterschool's activities for students (swimming, winter sports). We organize a summer camps in the mountains and by the sea for children and young people less wealthy on behalf of the school district education and family support centre.

Comments

In this year we first time apply in Erasmus +Sport "Collaborative Partnership" with organisations from Bulgaria (Bulgarian Sports Development Association) Slovenia (PRIZMA Foundation for improvement of Employment Possibilities) and two municipalities: Carnikava from Latvia and Correggio from Italy. Our project under name EToCaMiUS (European Tournament of Cities and Municipalities in Unthypicil Sports) give us an opportunity to 1-ealiled our objectives and goals.

Recommendation for the fee:

Fee Group 4 – 25 USD

ACD SL – Athletes Combined for Development Sierra Leone

Country: Sierra Leone

Scale: National

Individual members: 5

Staff: 10

Organisation

Healthy and active society contributing to and involved in the social, political, cultural and economic development of Sierra Leone.

Objectives

ACD-SL exists to mobilise and organize the youth (population) of our country, identify their creative skills, talents and direct these creativities/talents to positively contribute to social, economic, political and cultural development of our country.

- To empower youths through sport and cultural activities for them to be self-reliant.
- To change the mindset of athletes/youths in the country to be sustainable (to retain them in the country. Promotion local and national competitions.
- Identify and develop young talents from different disciplines for the furtherance of sports and culture in Sierra Leone.
- To utilize sport and culture to mobilize young people from slums areas and ghettos to become responsible citizens
- Develop sports and cultural sector as businesses and investment destinations.

VISION 2020 : International Competitions

- Training youths to represent Sierra Leone in international competitions in Poland, Australia, Canada, USA, and Cuba.

One hundred and fifty (150) youths participating would have returned in Sierra Leone using the Sierra Leone flag.

- Establish indoor sports and Cultural complex.
- Standard sport and cultural training camps established with international standards.
- Encourage athletes/youths to become sports and culture ambassadors.
- Identify and train coaches and artistic directors from sports and culture .
- ACD –SL established as a strong corporate body/entity with branches in all provincial headquarters (with a workforce of fifty (50) qualified personnel.
- Dedicated media (print and electronics) for the promotion of youth talents.

Recommendation for the fee:

Fee Group 4 – 25 USD

GYSEA – GITHUNGURI YOUTH SPORTS & EMPOWERMENT ASSOCIATION

Country: Kenya

Scale: National

Individual members: 2 000

Staff: 37

Organisation

GYSEA is currently empowering over 2,000 youth Kiambu County in Kenya using radicalization to pull the youth below the age of 17 from Recruitment from illegal groupings, Drugs & Substance Abuse, HIV/AIDS. In partnership with our partners and the National and County Government Departments, we have been able to organize events at community levels and in most of the schools to fight the vice and keeping the youths busy and healthy.

Objectives

GYSEA's vision is to become a 21st century on stop shop professional sports academy where the best of the best will be housed and given professional training as well as go through the school system coupled with spiritual upbringing Our Mission is to empower youth from underserved communities using sports as a mobilisation tool.

Recommendation for the fee:

Fee Group 3 – 200 USD

DDSA – Danish School Sport Association

Country: Denmark

Scale: National

Individual members: 360 000

Staff: 24

Organisation

Danish School Sport Association is a nonprofit organization, which works to inspire all children and young people through sports and movement in school and thereby creating a foundation for lifelong physical activity. They are formally associated with DGI.

Objectives

Their mission is to promote health, learning and well-being of all students in danish primary schools through sports, play and physical activity. Danish School Sports vision is to inspire all children and young people through sports and movement in school and thereby creating a foundation for lifelong physical activity. Danish School Sport to be the preferred advisor and partner when it comes to knowledge, dialogue and development of sports and movement in school.

Danish School Sport aims to promote public health by:

- To give all pupils the opportunity to experience the joy of

sport and physical activity.

- To give all pupils a sense of responsibility for their own physical and intellectual development, both individually and in a binding community.
- To give all pupils a comprehensive knowledge of the correlation between lifestyle and health.
- General policies

Recommendation for the fee:

Fee Group 1 – 1000 USD

DPES - Deporte para la Educación y la Salud

Country: Spain

Scale: International

Individual members: 120

Staff: 5

Organisation

Sport for Education and Health is an organization for the promotion of sport as a tool for education in values and promotion of healthy lifestyles among students, families and school staff.

Objectives

Become the leading coordinating organization for those schools around the world who believe in Sport as an educational tool to promote healthy life styles. Coordinate training programes, knowledge, investigation and resources around the globe to make them available to these committed with educational sport schools.

Vision

Train sport coordinators into a participative, healthy and inclusive sport. Investigate and share information. Promote participative sport events. Meet partners and synergies to promote grassroots sport.

Recommendation for the fee:

Fee Group 1 – 1000 USD

SJJAF - Sport Jiu-Jitsu African Federation

Country: Mauritius

Scale: International

Individual members: 40

Staff: /

Organisation

The Sport Jiu-Jitsu African Federation is a non-governmental, non-profit, non-discriminatory, non-political organization

that shall not discriminate on the ground of race, religion, general or politics.

The primary goal of the Sport Jiu-Jitsu African Federation is to unify and organize existing Sport Jiu-Jitsu, Brazilian Jiu-Jitsu, and Jiu-Jitsu federations throughout Africa under one governing body that share the vision of reaching Olympic greatness and international recognition.

Objectives

The organisation aims and objectives are:

- To develop the gentle art i.e Brazilian Jiu-Jitsu at grassroots level to empower the vulnerable groups in the developing African Countries.
- To use Brazilian Jiu-Jitsu sport as a vehicle to promote peace and unity in Africa.

“Our main working areas are the development of Brazilian Jiu-Jitsu to vulnerable groups such as women, children and youths living in poverty, distress and violence. We strongly believe and practice what the former UN Secretary General Kofi Annan said that is: “Sport is a universal language. At its best it can bring people together, no matter what their origin, background, religious beliefs or economic status.”

Recommendation for the fee:

Fee Group 3 – 200 USD

CONIFA - Confederation of Independent Football Associations

Country: Sweden

Scale: International

Individual members: 100

Staff: 15

Organisation

CONIFA, the Confederation of Independent Football Associations, is the football federation for all associations outside FIFA. It's a global acting non-profit organization that supports representatives of international football teams from nations, de-facto nations, regions, minority peoples and sports isolated territories.

CONIFA was founded on the 7th of June 2013, and organized his first World Football Cup in June 2014 in Ostersund, Sweden.

Objectives

The overall objective of the CONIFA is: Raising people through football

- Strengthen people
- Strengthen identity of people, for nations, minorities and isolated territories
- Respect differences

- Contribute to world peace

The CONIFA bridges people, nations, minorities and isolated territories all over the world through friendship, culture and the joy of playing football. The CONIFA organization works actively for Fair Play, fighting Racism and development of the affiliated Associations and Clubs.

The goals of CONIFA are:

- To federate Football Associations and Clubs representatives of People, Nations, Minorities and geographically or sportingly isolated territories, which not yet are affiliated to the FIFA. CONIFA will organize international football games and create a platform for cultural exchange.
- To prepare its affiliated members for international competitions, and for arranging administrative structures and matches to fulfill the conditions of the FIFA Admission rules.
- To organize friendly matches, tournaments and international competitions
- To be a propulsive organization who will promote its own development and the development of its members.

Recommendation for the fee:

Fee Group 3 – 200 USD

WSGF – World Student Games Federation Inc.

Country: Canada

Scale: International

Individual members: 20

Staff: 1

Organisation

WSGF is a very “young” organization, they are planning to organize their international student games later this year (2017) and they are having good answers. WSGF is promoting World Students Physical & Cultural Education, Sports Music and dance worldwide.

To encourage and promote all kind of students including but not limited schools, colleges, universities, vocational, industrial, business, medical and trainee students ect anc Coach, Mentor, Professors, Teachers etc, regardless of age, race and religions to organize sports, physical education, food and nutrition, sport sciences events, seminars, championships, conferences worldwide to contribute and exchange mutual understanding between adults and youngsters in the increasing globalizing world and as decided from time to time and requirement.

Mission

To encourage and promote all kinds of students including but not limited to schools, colleges, universities, vocational, industrial, business, medical and trainee students etc. and organize International level Sports events worldwide.

We are Multi-Sports Organization which welcome all sports, players and sportslovers. Our mission is to get our players to Olympic Level and spread the message of Sports, Love, Friendship and Peace in the world and Students are the foundation of message and Sport is the medium to achieve the mission.

Recommendation for the fee:

Fee Group 4 – 25 USD

ITF – International Tipcat Federation –

Country: United Kingdom

Scale: International

Individual members: 100

Staff: “officers” elected annually by the General Assembly: President. Chair. Honorary Secretary. Treasurer. Development Officer. Committee member.

Organisation

Registered as a company by limited guarantee non-profit organisation underneath the Companies Act 1985 and Companies Act 2006. Tipcat is a traditional amateur sport, popular among rural youth in the Indian subcontinent and southern Europe.

Objectives

- Promote Tipcat throughout the world
- Bridge a gap between all traditional Tipcat styles around the world, so everybody can take part in one sport
- To provide India with international style competitions and to entertain the citizens of India
- Allow other nations to take part in tradition Tipcat and to break down barriers to take part in competition in India/ World
- To offer coaching and competitive opportunities in Tipcat for all players/teams
- To promote the Tipcat within the local communities and especially in traditional style Tipcat
- To ensure a duty of care to all members of the ITF
- To provide a service in a way that is fair to everyone
- To help organize and raise funds for an International Tipcat Federation Financing Membership fee.

Recommendation for the fee:

Fee Group 3 – 200 USD

NCSA – Nepal Climbing Sport Association

Country: Nepal

Scale: National

Individual members: 451

Staff: Not exceed 17 members. 1 Chairman, 2 Vice-chairman, 1 General Secretary, 1 Treasurer, 7 Members.

Organisation:

Their vision is to represent Nepal in Olympic games, sport climbing is recognized game of International Olympic committee. They are putting their efforts to address the present challenges ahead of MRCA-Nepal and to establish it as one of the leading association of Nepal in the field of sports climbing.

Objectives

- To increase the timely aspiration of the general public towards the sports relating to mountaineering & rock-climbing sports.
- To expand the games relating to mountaineering & rock-climbing sports throughout the territory making it more disciplined, respectable and manageable focusing on its proper development.
- To conduct or cause to be conducted the training to spread out the level of the games relating to mountaineering & rock-climbing sports.
- To conduct or cause to be conducted the competitions at the different levels and sectors relating to mountaineering & rock-climbing sports.
- To carry out or cause to be carried out necessary work for the right, interest and the welfare of the players and the coaches relating to mountaineering & rock-climbing sports.
- To suggest or opine the Council, Olympic Committee and the Government of Nepal as per necessity in relation to the development and expansion of the games relating to the mountaineering & rock-climbing sports and to carry out necessary cooperation in this regard.
- To conduct, develop and expand or cause to be expanded necessary technical manpower which is required for the games relating to mountaineering & rockclimbing sports.
- Letting the national and international players participate in the mountaineering & rock-climbing sports. I. To coordinate or cause to be coordinated with the institutions relating to the sports.
- To increase or cause to be increased the dignity, honor of the nation at the international level through the sports relating to mountaineering & rockclimbing sports.
- To increase the participation of students, youths, women and the general public towards sports relating to mountaineering & rock-climbing sports.
- To publish bulletin, book and the paper of the association for disseminating sports information

- To manage or cause to be managed financial assistance and other assistance to make the association selfdependent.
- To participate in several social activities through this games.
- To carry out or cause to be carried out other necessary functions to attain its objectives.

Financing

Support received from the Government of Nepal or the Council Donation, charity or gift received from international donor agency or person Membership entrance fee Movable or immovable property acquired or possessed by the association Invested or other earned money of the association

Recommendation for the fee:

Fee Group 3 – 200 USD

BCFA – Borussia Commondale Football Association

Country: South Africa

Scale: International

Individual members: 30

Staff: chairperson/president, secretary, vice chairman, treasurer, public relations officer/marketing manager

Organisation

Before 2009 a football team called Izintethe FC was formed. A year later in April 2010 Muzi Hlatchwayo who managed this football team met Rolf Arnd Marewski from Dortmund. Their idea to establish a football club for young people in Commondale area was discussed and this led to the formation of Borussia Commondale with the support from Germany in terms of sport equipment.

Then Borussia Commondale was introduced to local Commondale farmers who like and support the idea of building a sports project like founding a football club. So another two years later after playing tournaments within the Commondale area and further plannings and especially writing a club constitution Borussia Commondale is now a registered NPO (NPO number 123-874 NPO – Community Social Investment). After this registration BC management started to promote the sports in the area, to improve the infrastructure like sportsground, changing rooms etc. and to integrate the community. This all should assist on fighting against crime, drug and alcohol abuse since youth will be focusing on education and football.

In this time Borussia Commondale grew up to three football teams at different ages. During the various discussions regarding the constitution and how to involve many football teams, the idea was born to build up a football association for the Commondale area. To put this idea as easy as possible to practice Borussia Commondale's constitution has been amended and it is now a constitution for a football association.

The Name changed from “Borussia Commondale Football Club” to “Borussia Commondale Football Association” and the new board was elected from all Commondale teams. Now this project will grow much stronger and effective to the community of Commondale and we all can not wait to see the brightest future of the Commondale Football.

Objectives

- To promote, advance, administer, co-ordinate and generally encourage the game of football in Commondale
- To consider and establish rules to control football in Commondale
- To enforce the Laws of the Game as promulgated by FIFA from time to time and to protect the game against any form of abuse.
- To initiate, negotiate, arrange, finance and control tours and matches of teams to and from Commondale.
- To settle disputes arising between members or bodies or persons connected directly or indirectly with football within the jurisdiction of Borussia Commondale FA.
- To raise and administer the funds of Borussia Commondale FA in such a manner as Borussia Commondale FA may deem advisable and in particular by means of subscriptions, donations and sponsorships.
- To acquire and develop playing facilities including the construction of a stadium
- To do all such things as may be incidental or conducive to the attainment of the objectives or any one of them.

Financing

financial support by sponsors and public institutions

Recommendation for the fee:

Group 4 – 25 USD

ACSA – Alzahra Cultural & Sport Association

Country: Afghanistan

Scale: International

Individual members: 400

Staff: /

Organisation

Alzahra Cultural & Sport Association (ACSA) is established recently with idea of humanity, impartiality, neutrality and independence association in the fields of Sport & Cultural for all Afghans Nationality especially; the “young & youth girls, children and women”, because they suffered seriously within the thirty years of war of Afghanistan.

Objectives:

The ACSA for gathered of athletes and intellectual women

organize specific training, and trying to provide and enhance high level of sport knowledge and awareness to the participants and athletes to get themselves confidence. The Sport and intellectual of Cultural teams will support their related society to identify the active and interested young and youth girls & women to participate in sport ranges, in physical, fitness and symmetry and organize Cultural awareness, workshop and training for those women and girls are involved.

The creation of training course and support of women will increase the memory, morality of adults and young women. Creation cultural awareness, workshops and training increase the knowledge and skill of youth women interim of cultural aspects. The different parts of sport like (Gymnastic, Fitness, Karate, Teakvando, Kongfotoa, and chess). Create of training seminar sport knowledge and physical education for women trainer. Encourage and motivate the young and adults women by prizes and gifts.

Alzahra Cultural & Sport Association want to have activity at the most ranges of sport, now it is active at Gymnastic, Fitness, Kongfotoa, Karate and Chess ranges, for enhance of the sport knowledge level and active for training of mentioned ranges. Also the learning course for female trainer at the parts of trainer sport knowledge physical education and physical fitness.

Financing

Fundings from US embassy, from ministry of counter narcotics for different projects

Recommendation for the fee:

Group 4 – 25 USD

Application as Associate Member Karsiyaka Municipality

Country: Turkey

Scale: Local Municipality

Individual members: 325 000 residents

Staff:

Organisation:

Karsiyaka extends for twelve kilometres along the northern and eastern coastline of the side of the Gulf of Izmir and is the 4th largest district in Izmir, Turkey. The population of Karsiyaka is estimated to 325.000 and the literacy rate is 99 %, which is higher than the average literacy rate in Turkey. Every year in April, Karsiyaka coordinates an international child festival. Children from all over the world are welcome to attend our festival. The festival lasts four days and the children are socialising and exchanging cultural experiences through activities.

Our district has several museums, cultural centres and an opera house. As a municipality we are providing cultural activities such as theatre and musicals. Karsiyaka is the first district in Turkey that has its own chamber orchestra

consisting of 47 musicians. Karsiyaka is producing their own solar energy (570 Kwh) providing the municipality's buildings with electricity.

Objectives

Karsiyaka is one of the leading city in Turkey with the strategy of become an Active City. Our municipality has a lot of efforts to make the citizens more active and more often. Because we know the priority of physical activity to improve health and prepare an Active City Strategy document aims to provide every target group a physical activity program that fits their requirements. With this strategy Karsiyaka has been awarded by TAFISA (International Sport For All Organization) due to the success for developing and implementing an Active City Strategy.

As Karsiyaka Municipality, our work to encourage our citizens of Karsiyakato have an active life style continues uninterrupted. For this purpose, in order to determine the physical activity levels of our citizens, our municipality has conducted a survey that covers all the citizens of Karsiyaka. Our Karsiyaka Municipality also plans to complete the ActiveCity Strategic Plan and preparatory work for Course of Action in 2016.

Financing: ?

Recommendation for the fee:

Group 1 – 500 USD

ASV – Association Sport et Vertus

Country : Cameroon

Scale: National (Soon to become international)

Individual members: 40

Staff: /

Organisation

Recognizing that the practice of physical activities and sports promotes development and physical, moral, social and cultural well-being of the persons, we framers of EPS and sympathizers, driven by the desire of fairness and honesty for the promotion and development of the practice of physical activities and sports at the level of the different social strata, create in accordance with laws N ° 90/053 of 19 December 1990 on freedom of association and no 2011/018 15 July 2011 about the Organization and promotion of physical activities and sports, a sporting association apolitical, secular and non-for-profit called 'Association sports and virtues' (ASV).

Objectives

- Promoting the practice of physical and sporting activities (PSA)
- Develop sport; and physical culture

- Promote group life;
- Improve the possibilities of communication of the participants;
- Increase the life expectancy in good health of the participants;
- Promote scientific research applied to the PSA;
- Promote sport ethics;
- Fight against the consumption of drugs;
- Optimize the performance of every citizen on the socio-economic plan in order to combat poverty.

In addition, continuing the practice of sport for all, the ASV acts as well on people's feelings and judgements that determine the following actions:

- Through education, it essentially aims to enhance the adaptation and performance;
- Through training, it perfects the specific and general conduct/behaviour;
- Through education, the emphasis is placed on the strengthening of the will.

In sum, the ASV provides to its members all the skills, competences and how-to to create healthy people in a healthy body.

Financing

Recommendation for the fee:

Group 4 – 25 USD

Hekima

Country: Tanzania

Scale: Local

Individual members: 11

Staff: 04

Organisation/vision

Agree society with no violations of children's that target in domestic and street. Hekima believes to live in societies which acknowledgment the fundamental of children rights so that children will be in a safe hands of the community

Objectives/mission

To prevent all forms of abuse to domestic and street children by creating changes to individuals, families ,professionals, policy makers and society so that to strengthen their psychological support

Comments

Its our hope that when we will get a partnership will be healthful to children sports especially who living in a streets

Recommendation for the fee:

Group 4 – 25 USD

SFU – Sports Foundation Uganda

Country: Uganda

Scale: National

Individual members: 33

Staff: 6

Organisation

Our vision is to promote and underwrite the furtherance of sports in Jinja municipality (Uganda) and Africa at large. The club shall seek to provide opportunities for students of all abilities to play and develop new skills. In pursuing this aim, members of the club shall uphold the good reputation of club in relationships, both on and off the field, and with the wider community.

Objectives

- Sports Foundation Uganda (SFU) shall act as a vehicle for the administration of the Club Sports Program in accordance to; Constitution, bylaws and according to the rules and regulations of Ugandan sports stipulated under the ministry of education and sports, Division of Student Affairs, Student Association and students Recreational Services.

- Sports Foundation Uganda (SFU) shall uphold participation in the Club Sports programs has its primary objective offering a forum for the exchange of club sports information amongst its esteemed registered members.

- Creating unity among communities through sports and recreation sporting grounds shall become yet another fundamental cause of Sports Foundation Uganda (SFU).

- Sports Foundation Uganda (SFU) shall also aim at promoting all kinds of sports and games in Uganda. Such as crickets, football, baseball, netball, volley ball, athletics listed a few. e. Sports Foundation Uganda (SFU) shall put in considerations and where necessary deal with and make authorization adjustments concerning the teaching and coaching of sports and games in Uganda.

- We shall organize, promote sanction and participate in interclub, league tournaments, and any other open championship at all levels.

- Sports Foundation Uganda (SFU) shall also aim at helping the society where necessary in sponsoring students with extra talents in schools, orphanages and also donating to health centers and doing other charitable works in the community.

- Sports Foundation Uganda shall improve and promote proficiency and competency among all its members and also encourage professionalism and ethical demeanor.

- Sports Foundation Uganda shall endeavor to promote the

club within the local community and the world at large with much interest on sporting activities.

- Sports Foundation Uganda shall also ensure a duty of care to all members of the club so as to fight incompetency among the body members.
- Sports foundation Uganda shall certify that all present and future members receive fair and equal treatment without any discrimination.
- Formalize an agreed committee for the Club. m. To attain and retain a national governing chartered body status for representing sports as agreed by the appointed committee.
- To pursue funding and grant opportunities for the development of Sports Foundation Uganda (SFU)
- To develop the existing facilities for the benefit of all Uganda's Sports Club members and users.
- Sports Foundation Uganda (SFU) shall apprehend and get committed to fulfill all its responsibilities of abiding by Uganda's sports policies regulation.

Comments

In my country sports is seen as a dead man and we are rising it such that we can also compete with the rest of the world. Thank you so much

Recommendation for the fee:

Group 3 – 200 USD

PCYC NSW – Police Citizens Youth Clubs NSW Pty Ltd

Country: Australia

Scale: National

Individual members: 85 000

Staff: 400

Organisation

PCYC works to get young people active in life, shaping good citizens of the community into the future. PCYC works with all people in the community, but also has particular focus on the disadvantaged youth, and young people at risk criminal activity.

Objectives

PCYC Mission is :

- To get young people active in life,
- Work with Young people to build skills, character and leadership
- To reduce and prevent crime by and against young people.

Whilst PCYC engages with all young people in the community, we have particular focus on the disadvantaged sector, and At-Risk Young people. PCYC is a Registered Charity and works in

partnership with NSW Police Force to deliver crime prevention programs through a wide variety of medium including sport and physical activity. There are many benefits to the work PCYC does, including improved health and wellbeing, reduced crime and antisocial behaviour and the development of young leaders who are active in their community. PCYC operates on five core values (5 points of the star); Commitment, Resilience, integrity, Citizenship, Respect.

Comments

PCYC strives to work with indigenous Australian communities in order to improve quality of life and reduce their over-representation in the criminal justice systems in NSW (New South Wales).

Recommendation for the fee

Group 1 – 1000 USD

US ACLI – Unione Sportiva Acli

Country: Italie

Scale: National

Individual members: 350 000

Staff: 12 National Executive

Organisation

Our organisation's work is to make sport a real social commitment lab; to make sport a catalyst of integration among people of different ethnicities and cultures, solidarity and civil coexistence. With the sport, US Acli is active in great battles to promote the rights and education for active citizenship.

Objectives

Since its founding, US Acli works to make sport accessible to all people, regardless of age, gender, ethnicity, culture, social condition. Particular attention is paid to those who are most exposed to risks of physical and social exclusion: the elderly, families in difficulties, immigrants and those living in a physical and mental disability. Children and young people are our special target because the sport is one of the most involving fun activities but also an effective educational and training tool. US Acli realizes education programs for health, environment, legality, observance of rules: the characteristic features of that "education to sport and through sport" which is the first guideline of our organisation.

Comments

In US Acli, playing sports is experienced in its original meaning of game; playing sports is beautiful, healthy competition and makes you feel good about yourself and with others, helps to grow, to stay healthy, to age well. Sport and family, Sport and teenagers, Sport and citizenship, Sport and health, are some important US Acli's projects available on the website www.usaccli.org and in our publications such as the

series “When sport is social”.

Recommendation for the fee:

Group 1 – 1000USD

LIONS – Lanka Lion Sports Club

Country: Sri Lanka

Scale: Local

Individual members: 450

Staff: -

Organisation/ Objectives

The club is called the Lanka lion sports club. This a local name which incorporate for the development of sports such as athletic, football, volley ball and netball teams. The club's objects are the support, development, improvement and promotion of sports in the kegalle district and the income and property of the club shall be applied solely to those objects.

Comments

Recommendation for the fee:

Group 4 – 25 USD

AHS OSO - Artevelde University College Ghent – Bachelor of Secondary Education

Country: Belgium

Scale: National

Individual members: 350 students physical education & recreation

Staff: 14

Organisation

Artevelde University College Ghent, member of the Ghent University Association (AU GENT), is one of Flanders' largest university colleges (13,000 students). We offer study programmes in business management, teacher training, communications, graphic education, health care and social work.

Artevelde University College Ghent is a knowledge center for education, research and services, where students, staff and strategic partners cooperate and develop their talents in a stimulating and internationally oriented environment.

As an institute based on a culture of internationalisation, Artevelde University College Ghent is an active partner in diverse international networks, attends various international conferences and collaborates intensively with international partners for educational and research purposes.

Moreover, Artevelde University College Ghent stimulates outgoing staff and student mobility and warmly welcomes

international incoming staff and students. Finally, besides the regular study programmes, Artevelde University College Ghent offers a wide variety of international courses, often with a clear emphasis on interdisciplinarity. We also offer the possibility to follow Dutch language courses to guarantee a successful integration as a foreign student.

The university college educates professionals whose creativity, innovative way of thinking and sense of entrepreneurship cross borders. Artevelde University College Ghent aspires after excellence and durability and is stimulated by its collaborators to do so. Studying at Artevelde University College Ghent, known for its excellent student-oriented services, education and guidance, will most certainly live up to your expectations, as well as the attractive social, cultural and touristic activities the city of Ghent has to offer.

Together we create education. The educational concept of the Artevelde University College is our vision on what good education is all about.

More information about the educational concept you can find on our website: <https://www.arteveldehogeschool.be/en/about-us/educational-concept>

Objectives

Artevelde University College is a centre of expertise for education, research and development that offers students, staff members and strategic partners the chance to cooperate in a stimulating environment. The students and staff members develop their talents into competences in a future-oriented and internationally focused university college. The university college trains professionals who are able to push their limits with their creativity, innovative way of thinking and sense of entrepreneurship. Artevelde University College and its staff members strive for excellence and sustainability. Inspired by Christian values, Artevelde University College engages in society.

Comments

Physical Education and Physical Recreation is a professional bachelor program within the teacher training education, situated on level 6 of the European Qualification Framework. The program aims are the following: - to guide and support entrepreneurship within the program curriculum as well as in het professional world on a national and international basis. - to be a leading example in the field and to train experts that are able to function in a dynamic professional world of physical activities. - to facilitate international networks for both employees and students. - to continuously expand on practice-oriented research and consultancy services, for example within participation in National and European projects (e.g.Fitness Badge).

Recommendation for the fee:

Group 3 – 200 UD

OWS Club Primorje - Open Water Swimming Club Primorje

Country: Croatia

Scale: Regional

Individual members: 50

Staff: 4

Organisation

Promotion and development of remote and marathon swimming as an Olympic sport, as well as veteran swimming in general

Objectives

In achieving its objectives Club is an independent and voluntary members and for the members, has a task that in its scope, in particular:

- attractive programs to gather their membership lovers remote and marathon swimming, and swimming in general,
- conducts training of its members to prepare for the competition,
- participating in sports competitions remote and marathon swimming and veteran of swimming in general,
- organizes sports competitions and events in the remote and marathon swimming under special regulations, as well as the general veteran and recreational swimming
- coordinates the activities of its members and takes care of members by facilitating their preparation for sports competitions and events in the remote and marathon swimming,
- concern about the acquisition, the purpose and use of sports equipment and other fixed assets in its ownership,
- concern about the purchase of sports equipment, equipment and food supplements for its members, with financial compensation at cost or free of charge for certain licensed competitors,
- participates in the improvement of professional work and further the education of professional workers, according to the law,
- cooperation with other associations and organizations to carry out its tasks and achieve its main goal,
- performs other duties specified by the Act and this Statute that contribute to achieving the objectives of the Club, set out in its Statute.

Comments

Recommendation for the fee:

Group 3 – 200 USD

ASCI - ASSOCIATION OF SPORTS & CULTURE, INDIA

Country: India

Scale: National/International

Individual members: 13 (executive members)

Staff: 8

Organisation

- To encourage, promote and popularize fitness, Sports & Culture activities in Indi.
- To conduct health and fitness Workshop in Various States and regions from time to time.
- To Organize regular meetings, symposia, seminars, competitions and quiz to develop Sports & Culture events.

Objectives

- To Promote self- awareness, confidence, humility, kindness, generosity and compassion as well as to teach physical skills to our youth.
- To ensure sports & culture have a place in history and in modern Society.
- To offer an alternative way of life, without drugs, medication of artificial stimulation.
- To conduct adventure activities for all ages.
- To strengthen friendly relationship among all the communities and other sports & culture organizations at home and abroad.

Comments:

India is a developing country and we want to encourage youth to participate in , Sports and culture activities and rerate a healthy society . We want to encourage broyherhoodamong the religious and cultural groups in india we also want inclusiveness of the children with disabilities and special needs.

Recommendation for the fee:

Group 4 – 25 USD

A.O.GLOBAL – ASEKE OBARO GLOBAL ORGANISATION

Country: Nigeria

Scale: National (only in Africa)

Individual members: 5

Staff: 3

Organisation

Established in 2017, the Aseke Obaro Foundation, named after its founder Aseke Obaro, aims to provide support to the Nigerian people and vulnerable Africa in the field of sports , mostly soccer, Charity / care giver, eradication of cancers. All areas, without being exclusive, are the focus areas of the Aseke Obaro Foundation.

Mission

- Implement and / or support projects and causes that address the problems of African people in the field of sports, cancer
- Work with organizations and specialized agencies, both national and international, to best meet the needs of people in the above areas.
- Mobilize, raise money and create a spirit of solidarity around the causes defended by the Aseke Obaro Foundation.
- Embody the values of solidarity, commitment, responsibility and integrity.

Vision

Working primarily to improve access and quality of health care and to improving education for the most vulnerable Nigerian population, by federating energies and expertise and mobilizing resources at all levels.

Recommendation for the fee:

Fee Group 3 – 200 USD

AFFT - ASSOCIATION DU FASO DE FOOTBALL DE TABLE

Country: Burkina Faso

Scale: National

Individual members: 50

Staff: 25

Organisation

Established in 2017, the Aseke Obaro Foundation, named after its founder Aseke Obaro, aims to provide support to the Nigerian people and vulnerable Africa in the field of sports , mostly soccer, Charity / care giver, eradication of cancers. All areas, without being exclusive, are the focus areas of the Aseke Obaro Foundation.

Mission

Professionalize table football.

Objectives

- increase membership;
- creates clubs all over the country and in Africa;
- participates in international competitions;
- to value more people suffering from albinism; third ages and young girl's mother;
- change the apprehension of table football players facing criticism; etc.

Goals

- success story of table football players;
- creation of the African football federation;
- exchange of morality with regards to prejudices;etc.

Vision

Enable the full development of people through sports, cultural, health and educational activities.

Recommendation for the fee:

Fee Group 3 – 200 USD

TUL - Finnish Workers' Sports Federation TUL

Country: Finland

Scale: National and International

Individual members: 240 000

Staff: 20

Organisation

TUL is a non-profit educational organization. TUL identified how important education tools for physical education and sport are. Respect for the rules and with the people to create good opportunities for the transmission of culture and care. TUL-education are the key words of equality and tolerance.

Mission

The Finnish Workers' Federation TUL is a sports organization. TUL's aim is to foster the habit of maintaining good health through physical activity. The core of TUL consists of sportclubs and voluntary activity within the clubs. Youth activities and youth education play an important role in the organization's work TUL also offers activities to those who are interested in culture.

Founded in 1919, today TUL consists of 900 local sport clubs and connects over 240.000 people to sport activities. TUL is one of the largest and strongest voluntary social organizations in Finland. TUL concentrates on youth sports and sport for all but TUL clubs are also home to many top athletes and teams. In all, over 60 different branches of sports are available for TUL members.

Vision

TUL's goal is to ensure that all citizens- regardless of age, gender, ethnicity or financial means- will be able to practice sports in good company and in their own living environment.

Recommendation for the fee:

Fee Group 1 – 1000 USD

SSE - Skylink sports & education PVT LTD

Country: India

Scale: International

Individual members: 3

Staff: 5

Organization

“We basically make sports and educational international tours for school’s team who ever wants to participate in any international sports tournament across the world we have more then 45 north indian schools in our contact”

Mission

To give international exposure to Indian Youth

Vision

To promote sport in the schools

Recommendation for the fee:

Fee Group 3 – 200 USD

KK Urban Invest - Karate klub Urban Invest

Country: Macedonia

Scale: National

Individual members: 60

Staff: 2

Organisation

“Karate club Kozuv Kavadarci now Karate Club “Urban Invest” was founded in 2002 actively started working in 2010 from which emerged the great successes as individuals and teams”

Mission

“Our purpose is to become good club. We work with children from 7 to 19 years old. We have many national and Balkan champions but we want to have world champions. We want to have seminars and cooperation’s with clubs from the entire world. The aim of our club is also to get younger children to take a part in sport action and to grow up physically and mentally.”

Vision

Vision of Karate klub Urban Invest is to become the best club in Europe and World, and to have world champions.

Recommendation for the fee:

Fee Group 3 – 200 USD

UAC - UNITED ACTION FOR CHILDREN

Country: Cameroon

Scale: National

Individual members: 17

Staff: 94

Organisation

United Action for Children (UAC) is a community based Non-Governmental Organisation based in Buea, South West Region, Cameroon. UAC is a non-profit, philanthropic, and non-political organization. It commits itself to the development of a caring and sustaining society for children and young people. The organisation was created in 1996 in response to concerns about children’s education and development in the South West Region.

The activities are organised under the following main programme areas namely: Elementary education, Vocational training, Sports, Poverty alleviation; Food Security and Nutritional practices; Capacity Building and Training, Environmental sustainability.

Mission

The Organization’s growth and activities are shaped by the following objectives:

- To offer a secured and stable environment for children and young people.
- To enable/motivate parents and teachers take an active role in child development.
- To help rectify problems existing in the local educational system.
- To address the issue of school dropout and failure.
- Contribute to the eradication of poverty through quality and functional education.
- To introduce an alternative approach to education in Cameroon.
- To offer quality and affordable nursery and primary education to orphans and vulnerable children.
- To prevent rural exodus by building a strong community.
- Use Sports to mobilize children and young people channel their energy towards productive initiatives.

Vision

Developing a Caring and Sustaining Society for Children and Young People through Innovative Programs.

Comments:

“Becoming a member of ISCA will enable UAC interact with other like minded organizations, share experiences and exchange ideas”

Recommendation for the fee:

Fee Group 3 – 200 USD

ASORC – ASSOCIATION SPORTIVE D’ORIENTATION DU CAMEROUN

Country: Cameroun

Scale: Regional

Individual members: 102

Staff: 7

Organisation

The vision of the Association is to “promote and develop orienteering in Cameroon and in future be as pioneer of orienteering in Central Africa. Be connecting to other sport around the world. Be member of NGO protecting nature”

Mission

Objectives of the association are:

- To bring more people close nature sport, through this they can be more respectful of environment.
- Allow people to development their self-control the ability.
- Orienteering is a sport practice by all type of age youth and old can be orienteer.

The activity through its educational wealth contributes to develop autonomy decision-making and permanent adaptation. The responsibility of individuals in their practice of security and solidarity respect for the environment in which it operates. The values of sport can be encompassed by autonomy, responsibility, tolerance, solidarity.

Recommendation for the fee:

Fee Group 3 – 200 USD

IRSIE – The Institute for the Development of Sport and Education

Country: Poland

Scale: National/Regional

Individual members:/

Staff: 9

Organisation

The Institute for the Development of Sport and Education (IRSIE) has been operating since 2011, focusing mainly on education, physical culture and culture. It has based its activity on cooperation with non-government and higher education organisations. Our experience includes publishing activities (publications related to sports, physical activity) and organizational (conferences, seminars). The Foundation is a member of European Traditional Sports and Games Association (ETSGA), Association Européenne des Jeux et Sports Traditionnels (EAJeST), Foundation IRSIE is a partner of the Krajowa Siec Obszarow Wiejskich (National Rural Network).

The Foundation publishes the Journal of Sport and Recreation (<http://www.sportinstytut.pl/artykuly.journal-of-sport-and-recreation.html>), the editor in chief is Sylwia Gocłowska. Fondation members deal with many aspects of sport and

recreation. They are among us people who are specialists in the field of sports psychology, communication and media in sport, recreation and sports activities, marketing and management in sport. We also have experience in working with children, adults, people with disabilities. We work with professionals in the fields of culture, academics, conservators and art historians. Foundation members have project experience (eg. Erasmus, Cosme, Structural Funds, Norwegian Funds). Foundation carried out projects with national funds, Norwegian Fund, Erasmus Plus program. We have close contacts with local governments, clubs and organizations working in the field of sport, carrying with them the projects, organizing meetings and conferences.

The Foundation has the Programme Council, which includes representatives of the biggest clubs in Poland (eg. Wisla Plock – handball, Trefl Sopot – volleyball, Anwil Wloclawek-basketball, Stelmet Zielona Gora – basketball), as well as representatives of sciences (eg. Rector Warsaw School of Tourism and Hospitality Management) and representatives of employers ‘organizations (eg. Organization Polish employers Lewiatan).

Mission

The purpose of our organization is to promote sport, encourage physical activity and emphasize the importance of sport in human life. We combine this with cultural goals, including by promoting traditional sport. We are active in the field of cultural, tangible and intangible heritage. Our target group is children and young people, people with disabilities, all sports practice groups, coaches and sports instructors, but also decision makers (including local governments) and educational institutions. They added value of our Foundation’s activities is networking in promoting sports, physical activity and cultural education, combining sport and culture (traditional sports), and the interaction of sport and culture with decision-makers and academics.

Comments

We are a young foundation, in which many people come from academic community. Our activity goes beyond the university and we want to be active in promoting physical activity as well as cultural values. We want to expand and develop our activity and look for opportunities for cooperation at international level. Joining the ISCA will allow us to find new partners for cooperation, get involved in international activities and get to know current trends in sports and cultures. We are a non-profit organization and we do not receive any support, no operational budget and our actions are based on the work of volunteers and funds raised from various institutions.

Recommendation for the fee:

Fee Group 2 – 500 USD

PKE – Parkour Earth

Country: England

Scale: International

Individual members: 6

Staff: 1

Organisation

Parkour Earth is the International Federation for Parkour/Freerunning/Art du Déplacement. As such, it will be the custodian of the philosophy, integrity, and sovereignty of the sport, art and/or discipline of Parkour/Freerunning/Art du Déplacement internationally for and on behalf of the international community.

It will also serve as the sole governing and administering body for the Parkour/Freerunning/Art du Déplacement internationally to protect the rights, freedoms and promote the interests of traceurs/traceuses, freerunners, practitioners, members & the international community. Parkour Earth will comprise of and lead the international community from a platform of good governance, sound democratic process, and ethical conduct. By the community, for the community.

Vision

To ensure that the practice of our sport, Parkour/Freerunning Art Du Déplacement in all its branches is a human right such that every human can have the possibility of freely practicing the Sport, without discrimination of any kind, within the spirit of friendship, solidarity, equality and fair play regardless of age, colour, gender, physical and mental ability, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status.

To develop the Sport beyond the sporting context including the promotion of sport for social change, sport for development and the arts To be the custodians of the philosophy, integrity and sovereignty of the Sport internationally for and on behalf of the international community

Mission

The primary Objects of the Federation are:

- to be the custodians of the philosophy, integrity and sovereignty of the Sport internationally for and on behalf of the international community
- to be the sole governing and administering body for the sport internationally
- to protect the rights, freedoms and promote the interests of Traceurs/Traceuses, Freerunners, practitioners, members & the international community
- to comprise of national federations and/or organisations governing and/or administering the sport at national level
- to encourage, support and promote national federations in individual countries, nations or territories not yet members of the Federation, where the sport is not yet nationally recognised to increase membership internationally
- to encourage, support and promote the formation of national federations in individual countries, nations or territories where the Sport is not yet nationally organised
- to represent and protect the interests of any member of

the Federation

- to establish, supervise, interpret and amend the rules and/or regulations regulating the Sport and to adjudicate disputes and take any appropriate disciplinary action
- to promote, administer and encourage the development and recognition of the sport, and participation in the sport nationally and/or internationally
- to be the representative of and responsible for the Sport at all events Internationally including, but not limited to the Olympic Games, the Youth Olympic Games and any other multisport games and/or any other International events
- to be responsible for the Sport's control, organisation, conduct, licensing and/or sanctioning of other championships, or activities to ensure that the objects values and principles of the sport are protected for the benefit of the international community
- to promote and support the development of facilities and/or equipment for the performance and promotion of the Sport
- to examine, study, investigate, consider and report on all matters affecting the Sport of and any persons interested therein or associated therewith and to collect, analyse and distribute information, statistics, opinions and reports thereon
- to facilitate, encourage and support international gatherings and exchanges within the international community of practitioners
- to assert authority for and on behalf of the international community over all current and future forms, variations and derivatives of the sport, including those forms, variations and/or derivatives modified or derived from its traditional form

Comments

Our Federation has been founded on two key principles

- National Federations, federating
- to be built of the recognised principles of 'Good Governance'.

Recommendation for the fee:

Fee Group 1 – 1000 USD

CEFD/ UFES - Centro de Educação Física e Desportos da Universidade Federal do Espírito Santo

Country: Brasil

Scale: National

Individual members: 1100

Staff: 80

Vision

To be recognized as a public institution of national and international excellence in teaching, research and extension, integrated with society and committed to innovation and

sustainable development.

Mission

The Federal University of Espírito Santo (UFES) is an institution linked to the Ministry of Education (MEC), with autonomous didactic-scientific, administrative, financial and patrimonial management. The University's mission is to promote scientific, technological, artistic and cultural advances through teaching, research and extension, and the production and sharing of knowledge in order to prepare citizens who are capable of implementing solutions that might foster sustainable human development.

The Physical Education and Sports Center (CEFD) is an administrative unit located on the Goiabeiras Campus, in Vitória. It holds an undergraduate program (licensure and bachelor's degrees) and a master and doctorate degrees in Physical Education. The target groups are young men and women from all social classes. Its goal is to form Physical Education teachers concerned to improve the dissemination of the sport and physical activities for population and Physical Education classes in schools.

The UFES values include:

- Commitment and care with the Institution,
- Defense of the free university as a public good,
- Permanent search for excellence in teaching, research, extension and management,
- Based on the principles of ethics, democracy and transparency,
- Respect for justice, social equity, freedom of thought and expression,
- Commitment to collectivity, plurality, individuality and ethnic and cultural diversity,
- Social responsibility, dialogue and partnership with society,
- Preservation and appreciation of life,
- Participative management.

Recommendation for the fee:

Fee Group 1 – 1000 USD

Applications received after the last Executive Committee meeting and thus not (yet) endorsed for membership

REMS – Rede Esporte pela Mudança Social

Country: Brazil

Individual members: 86

Staff: 1

Organisation

The vision of the Association is “that all Brazilians have the access to the sports practice for the human development”.

Mission

The mission is to mobilize and strengthen organizations that recognize sport as a factor for the human development.

Recommendation for the fee:

Fee Group 4 – 25 USD

The ISCA secretariat as well as ISCA member SESC knows REMS from earlier collaboration and recommends membership.

Vijana Amani Pamoja

Country: Kenya

Scale: National/Regional

Individual members: 3000

Staff: 6

Organisation and mission

MAIN OBJECTIVES

To integrate social and economic values through soccer by creating a pro-active health environment.

SPECIFIC OBJECTIVES

- To provide the disadvantaged children of Nairobi with an opportunity to better themselves and increase their livelihood through sport.
- To provide the youth with in depth information about HIV/AIDS, including discussions about making healthy choices and decision making.
- To raise, mobilize and disburse funds and other resources for the promotion of the objectives of the organization.
- To acquire any movable or immovable property and any buildings or things whatsoever and sell, dispose of mortgage, lease or otherwise deal with all or any part of the property or rights of the organization.
- To enter into any arrangement with any government or authorities that may seem conducive to the organization's objects or any of them, and to obtain from such government or authority any rights's privileges and concessions which the organization may think desirable to obtain.
- To take such steps by personal or written appeals, public meetings or otherwise as may from time to time be deemed expedient for the purpose of procuring contributions to the funds of the organization in the form of donations, annual subscription or otherwise.
- To apply any governments or authority, public bodies, corporations, companies or persons for and to accept grants or gifts of money and of any move able or immovable property, donations, gifts subscriptions and other assistance with a

view to promote the objects of the organization and in taking of any gift or property to take the same subject to any special trust which may be prescribed by the donor thereof.

- To establish an endowment fund to receive grants, donations, gifts and other assistance in any form whatsoever from Kenya or from any other source for any one or more of the objects of the organization and to establish non-profit making foundations in any country or countries for the purpose of receiving donations from private and corporate persons and for channeling the same to the organization's development operations.
- To promote or assist in the promotion of any organization or company or other body having objects similar to those of the organization.
- To invest the money in the organization not immediately required in any one or more of the modes of investment of trust moneys or in such other manner as the Board of the Organization may from time to time determine.

Recommendation for the fee:

Fee Group 4 – 25 USD

ASJF - Afghanistan Sports Journalists' Federation

Country: Afghanistan

Scale: National

Individual members: 150

Staff: 12

Organisation

Objectives

- To bring together, under its auspices, the Provincial Associations/Units of professional sports journalists.
- To encourage and assist with the foundation of Provincial Associations/Units for sports journalists in countries where they do not now exist.
- To recognize and maintain the authority and autonomy of its member associations.
- To protect the legitimate rights and professional capabilities as well as better working and economic conditions of sports journalist's community.
- To promote closer links between its member associations and the sports organizations to discourage the parallel or fake and fictitious sports bodies, which are not affiliated with ASJF.
- To develop the sporting spirit and solidarity among sports journalists throughout the world and to spread the ideals of fair-play in sports journalism and sports reporting.
- To collaborate with organizations having as their objective the promotion of sport on a world-wide basis and to encourage them to facilitate the work of professional sport media.

- To collect, collate and circulate information to and among its members and to convey to other organizations its views and decisions.

- To establish, to maintain, publish and distribute its official publications and develop and run its official website to keep inform the members about its activities.

Vision

ASJF is Aiming to raise the standards of sports journalism, ASJF offers hands-on training, workshops, seminars, fellowships and international exchanges programs to sports reporters and media managers around the country. At ASJF, we believe in the power of sports journalism to promote positive change in sports organization and make the sports clean.

Afghanistan sports Journalists' National Federation is the only high council of sports media and the full member of AIPS in the country, official partner with NOC, AFF and working closely with Afghanistan cricket board. ASJF is fully recognized by Afghanistan government and highly appreciated.

Recommendation for the fee:

Fee Group 4 – 25 USD

ASJF - Fundação Gol de Letra

Country: Brazil

Scale: National

Individual members: 104

Staff: 0

Organisation

Fundação Gol de Letra is a civil non-profit organization established 18 years ago, fostered by the dream of former football players, the three-time champions Rai and Leonardo, who wanted to contribute to the education of children and young people living in low bracket communities, in order to give them more opportunities and better perspectives for their lives.

Based in Vila Albertina, in São Paulo, and in Caju and Barreira do Vasco, in Rio de Janeiro, this Foundation gives assistance to children, teenagers and young people, contributing, via educational practices and social assistance activities, to the development of communities and families.

The Foundation also develops several works and actions to promote and spread its social technology and benefit other communities in Brazil and abroad. In 2001 Gol de Letra was acknowledge by Unesco as a reference in terms of social assistance to vulnerable children.

In 2013 the Foundation received the Itau-Unicef award concerning Integral Education, besides other awards and recognitions which acknowledge its distinguished participation in the Third Sector.

Mission:

Mission:

Promote the integral education of children, teenagers and young people with the help of activities involving sports, culture and education focused on the labor market.

Vision:

- Develop and expand the practices that contribute to social transformation.
- Values: dignity, fraternity, perseverance and solidarity
Using the Integral Education concept, Gol de Letra develops programs and projects concerning sports, culture, leisure, oral and written communication, arts, physical activities, labour market education and local development.
- Educational Principles Learn: expansion of the range of sports, education and cultural activities; Share: development of social values and skills ;Multiply: education of multipliers of knowledge and attitudes.

Recommendation for the fee:

Fee Group 4 – 25 USD

Proposal for Membership Fee Structure

The ISCA Executive Committee suggests an unchanged membership fee structure:

Fee Group 1 : Annual fee 1,000 USD

- National organisations with an operational activity budget
- International organisations with an operational activity budget

Fee Group 2 : Annual fee 500 USD

- Regional and local organisations with an operational activity budget
- National organisations with an activity budget at a minimum level
- Regional and local organisations in economically privileged countries
- Universities
- Ministries

Fee Group 3 : Annual fee 200 USD

- National organisations in economically less privileged countries
- International organisations with very limited resources
- Local and regional organisations with limited resources
- Associated members

Fee Group 4 : Annual fee 25 USD

- Local and regional organisations from developing countries / economically less privileged countries
- Local and regional organisations without an operational budget

In light of the proposed ISCA strategy 2018-2021, with a focus on developing the ISCA Membership offer, the ISCA secretariat suggests that the Executive Committee be given a mandate by the General Assembly to revise the membership fee structure before the next General Assembly in 2019, if needed.

Since the membership fee is a decision of the General Assembly, the secretariat suggests that any change decided by the Executive Committee should affect only new members and that current members can continue in the current structure if they so wish.

A new membership fee structure decided upon would in any case be up for review and adoption at the General Assembly in 2019.

ISCA Latin America Report 2017

By Maria Luiza Souza Dias

SESC SÃO PAULO / INSTITUTIONAL ACTIONS

MOVE WEEK - LATIN AMERICA



Move Week, the main action and legacy of Move Brazil Campaign (2012-2016), is organized in Brazil since 2013 and expanded in 2015 to other Latin American countries.

The MOVE Week in LA has focused on partnership building and every year increases the number of participating organizations.

MOVE Week in numbers (2013 - 2016):

- 2016: 11 countries participants, reaching more than 4.5 million of participants with the engagement of 42 organizations.

MOVE WEEK LA	2013	2014	2015	2016	2017 (SEP 23-30)
COUNTRIES	Brazil	Brazil	5	11	12
ORGANIZATIONS	7	27	50	42	62
PARTICIPANTS	+100.000	+350.000	4,1 million	+ 4,6 million	

YOUTH ON THE MOVE PROJECT



PARTNERS: ISCA - Associação Internacional de Esporte e Cultura (Dinamarca) / SESC-SP – Serviço Social do Comércio no Estado de São Paulo (Brasil) / UBAE (Espanha) / V4SPORT – Volunteers 4 Sport (Polônia)

Project led by ISCA

LATIN AMERICA

26 YOUTH PARTICIPANTS FROM:

Argentina / Brazil / Colombia / Cuba / Peru / Uruguay

RESULTS:

The YOTM project in Latin America was carried out attending its goals and the expectations from the partners were overcome. Also, the youth delivered their projects at the MOVE Week and Semana Muévela.



MOVE BRASIL INTERNATIONAL SEMINAR

The Challenge of Moving People

December 07-09, 2016

Sesc Pompeia - São Paulo (Brazil)

Sesc São Paulo organized the Move Brasil International Seminar to celebrate the Campaign ended, hosting also the "Youth on The MOVE Project" Dissemination Meeting.



GOALS:

- To Celebrate this special cycle and the ended of the Campaign.
- To bring the Move Brasil results and the expectations for the future.
- To share example of good practices in the field of SFA promotion.
- To present the greatest legacy of Move Brazil: Move Week in Brazil and LA (Semana Move e Semana Muévela).

IN NUMBERS:

- 240 participants.
- 13 countries: Argentina, Brazil, Colombia, Denmark, Ireland, Malta, Peru, Poland, Portugal, Slovenia, Spain, Uruguay and USA.

"YOUTH ON THE MOVE PROJECT - DISSEMINATION MEETING"

(MOVE BRASIL INTERNATIONAL SEMINAR)

PARTICIPANTS

- 30 stakeholders
- YOTM LA (Brazil, Argentina, Colombia, Peru and Uruguay)

The representatives of the organizations evaluated the performed of the young in the training and the results reached, sharing also their personal and institutional experiences.

Report on their participation in the whole process of the YOTM training, shared the experiences and results on the Project they carried out during the Move Week / Semana Move Brasil / Semana Muévela, which had a positive impact to the communities.

Certainly, it was an opportunity to meet each other and discuss the ways and opportunities to continue with this initiative for the coming years, besides talking on the next steps and wishes for the future.

ISCA PARALLEL MEETING (held during Move Brasil Seminar)

December 08th, 2016 (Sesc Pompeia - Brazil)

Meeting between ISCA presidents and Colombian partners of Youth On The MOVE to:

- Strengthen the institutional relationships from the actions we've carried out together.
- Open opportunities to establish agreements of cooperation with ISCA;
- Make together more concrete actions with governmental and non-governmental sports organizations in Colombia.

GENERAL RESULTS:

- All partners were positive and are open to collaborate;
- Exchange of knowledge, experiences and good practices;
- Development of agreements.

SESC Verão 2017

January 06th – February 28th

22nd edition

SESC SUMMER 2017

It takes place annually in the months of January and February in all SESC- SP units. It provides the wide access to leisure and physical-sports activities in order to encourage people to practice sports and physical as well as to raise people awareness of the importance in maintain an active lifestyle for the social well-being.

Sesc Summer gives people the opportunity of experience different sports as well as to develop body abilities.

In 2017, 36 units of Sesc in São Paulo State got involved in the planning and organization of the activities that were carried out all over the State and we reached around 2.000.000 of participants.

SESC SUMMER PROGRAM

BASED EN 3 PILARS





SPECTACLE

- SPORTIVE PRESENTATIONS WITH ATHLETES OF HIGH LEVEL
- SPORTS TOURNAMENTS

KNOWLEDGE

- EXHIBITIONS
- DEBATES / LECTURES
- WORKSHOPS

CHALLENGE DAY 2017 IN THE AMERICAN CONTINENT (WITH ISCA SUPPORT)

Challenge Day is a worldwide permanent Campaign. An initiative of TAFISA - The Association For International Sport for All -, coordinated in American Continent by Sesc São Paulo - Serviço Social do Comércio in the São Paulo State - with the institutional support of ISCA - International Sport and Culture Association.

This one-day community movement aims to fight sedentariness and incentive the practice of physical activity and sports and aware citizens about the importance of having an active living along the year.

The Challenge Day gathers public sectors, private institutions and the citizens.

2017 - 23rd edition - Date: May 31st, 2017

RESULTS

CITIES : 3.469

COUNTRIES : 19

PARTICIPANTS : + 43 million

Challenge Day

MOVE AND THE WORLD
WILL MOVE WITH YOU

PARTICIPANTS LATIN AMERICA 2016

VIBORG - 11 youth

OLLERUP - 13 youth

TOTAL: 24

PARTICIPANTS LATIN AMERICA 2017

VIBORG - 11 youth

OLLERUP - 06 youth

TOTAL: 17

PARTNERSHIP

SESC - DGI

In July, 2017, Sesc São Paulo welcomed the DGI Holstebro – Lemvig Group.

The group did workshops and presentations in 08 units of Sesc in the State of São Paulo, where many people could experience the gymnastic in different ways. All activities developed was a success and the audience enjoyed a lot. The partnership between Sesc São Paulo and DGI is very fruitful and has brought us positive results.



ISCA LATIN AMERICA

OBJECTIVES/EXPECTATIONS

- TO BRING ISCA MEMBERS CLOSER, strengthen and renew institutional bonds especially with the Sleep Members
- TO EXPLORE possibilities of actions to engage members in campaigns, projects and other SFA initiatives.
- TO APPROACH with Potential Members
- TO BROADEN the Network of ISCA and the SFA movement in Latin America
- TO CREATE Strong Partnerships

- TO DO ADVOCACY to engage relevant actors of public sector
- TO IDENTIFY and PROMOTE SFA actions
- TO EXCHANGE Knowledges and Good Practices among organizations
- TO INCREASE the Number of Physically Active People
- TO PROMOTE innovative actions
- TO BE INSPIRED from successful initiatives
- TO RESPECT cultural and social diversity

PORTO RICO

IPDDER - Instituto Puertorriqueño para el Desarrollo del Deporte y la Recreación

VENEZUELA

Ministerio del Poder Popular para el Deporte y Dirección General de Deporte para Todos

CHALLENGES

The main challenges the Latin American countries is faced are: lack of financial resources, public policies, advocacy, communication, among others is one of the and we need to join efforts to find ways and best solutions to overcome these and other barriers.

MAIN ACHIEVEMENTS IN 2017

Approach with governmental organizations

- The establishment of an international agreement between ISCA and IDR
- Through all Sport for All initiatives carried out in LA, we have contribute to create the awareness about the importance of being physically active and fighting the sedentary lifestyle.

It's important to highlight that bringing closer some Latin America Governmental bodies has resulted in effective and positive actions, making stronger our partnerships in this sector, where we've achieved the following results:

- To consolidate a sustainable and multi-level ISCA network
- To increase the number of Sport for All actions and projects
- To make ISCA stronger

COLOMBIA

IDRD - Instituto Distrital de Recreación Deporte de Bogotá
 COLDEPORTES - El Departamento Administrativo del Deporte, la Recreación y el Aprovechamiento del Tiempo Libre
 SENA - Servicio Nacional de Aprendizaje
 Universidad Manuela Beltrán

COSTA RICA

ICODER - Insituto Costaricense del Deporte y Recreación

CUBA

INDER - Instituto Nacional de Deportes, Educación Física y Recreación

GUATEMALA - Ministerio de Cultura y Deportes - Dirección General del Deporte y la Recreación

ISCA Asia Report 2015-2017

by Siu Yin Cheung

LET'S MOVE PROGRAM

The Let's Move program aims to encourage young adults to be MOVE leaders to provide services for the promotion of physical activity to different target groups in the community. Fifty young adults in Hong Kong formed nine groups and served at primary schools, secondary schools, youth centers, and social agencies.

They conducted education seminars in wellness such as healthy eating, exercise and health. The leaders also organized physical fitness tests and physical fitness so that participants knew more about their physical fitness level. In addition, the leaders conducted physical activity training sessions in different physical activities, such as jogging, volleyball, netball, floor hockey, aerobic gymnastics, and archery.

About 1000 participants enjoyed the Let's Move program and this service learning experience was a good opportunity for the young MOVE leaders to enrich themselves.



Recommendations on ISCA Asia activities

- To build the network among Asian countries to share good practices in sport for all programs.
- To establish the web site or internet communication system among Asian countries.



GYMNASTICS FOR ALL FESTIVAL (GFA)

Gymnastics Association of Hong Kong, China has organized the Gymnastics for All Festival on May 29, 2016 and May 28, 2017. Over 5000 participants of different age groups taking part in the GFAs as performers or audiences.

Participants were from Japan, Mainland China and Hong Kong. They enjoyed gymnastic movements very much and GFAs also provided opportunities for them to exchange ideas in this physical activity.

ISCA Europe Report 2017

by Mogens Kirkeby, ISCA president

At the ISCA General Assembly, November 2015 the European members present decided to re-consider the scope of work and leadership of a continental committee ISCA EUROPE.

ISCA EUROPE has in the previous years had its focus on political advocacy towards European Institutions such as European Union (Parliament and Commission), the Council of Europe and World Health Organisation region Europe. The leadership of ISCA EUROPE was for the period 2012-2015 governed by three person Task Force with the chairman being member of ISCA Executive Committee.

Based on the recent years of experiences the ISCA Executive Committee would appreciate that the members in Europe establish a continental committee (ISCA EUROPE) to support our mission at the Pan-European continent.

To identify the scope of work ISCA members in Europe was invited to join a survey in July and August 2017. We are glad to see that 32 key member organisations replied to the survey about future of ISCA EUROPE. Below you will find the results of the survey.

Summary of survey:

All respondent are in favour of establishing a continental committee ISCA EUROPE.

35 % of the respondent suggest to continue with focus on political advocacy but 65% suggest to include other tasks and topics, such as 'facilitating thematic networks' and 'campaign communication such as Now We MOVE campaign'.

On the question "What do you expect from ISCA?" the answers are equally shared on Advocacy, representation, run projects, organise conferences and meetings and sharing knowledge.

Also mentioned are 'State of art capacity building', 'Networking among mmbers' and establish co-ownership of initiatives/brands such as Moving Age'.

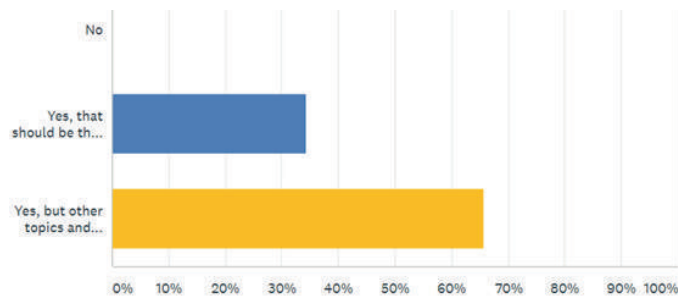
On the question: 'What can you do for ISCA?' respondent strongly indicate participating or leading projects (96%), sharing political knowledge and participate campaigns and congresses.

Next step:

At the ISCA General Assembly the 7th of October ISCA EUROPE will be addressed by ISCA president and Executive Committee. We will discussed how we can take the next step to formulate ISCA EUROPE Scope of work and as well elect leadership. This can take various formats: such as Advisory board, smaller Task Force or Committee.

It is the opinion of the Executive Committee to firstly describe the scope of work and then elect format of leadership/ governing body and finally elect the leadership team.

What should be ISCA EUROPE scope of work?



ANSWER CHOICES	RESPONSES
▼ No	0.00% 0
▼ Yes, that should be the primary task of ISCA EUROPE	34.38% 11
▼ Yes, but other topics and tasks should as well be part of ISCA EUROPE	65.63% 21
TOTAL	32

ANSWER CHOICES	RESPONSES
▼ Political Advocacy by statement and position papers	50.00% 16
▼ Political Advocacy by representation and personal lobby	65.63% 21
▼ Political Advocacy through social media	50.00% 16
▼ Analysis of members needs (as part of capacity building)	46.88% 15
▼ Project identification and management	59.38% 19
▼ Facilitate thematic networks among members	62.50% 20
▼ Marketing of ISCA towards corporate partners	40.63% 13
▼ Campaign communication such as Now We MOVE campaign	53.13% 17
▼ Produce internal member oriented communication	25.00% 8
▼ Facilitate dialogue with members	43.75% 14
▼ Recruiting new members	21.88% 7
▼ Fundraising	40.63% 13
Total Respondents: 32	

What should be ISCA EUROPE scope of work?

ANSWER CHOICES	RESPONSES
▼ Advocacy - being a voice that promote sport for all and recreational physical activity	87.50% 28
▼ Representation and lobby towards European Institutions (European Union, Council of Europe, WHO, etc.)	84.38% 27
▼ Organisation and promotion of campaigns (such as MOVE Week, No Elevator Day, etc)	68.75% 22
▼ Organisation which offer conferences and meetings	62.50% 20
▼ Organisation providing knowledge, analysis and research	65.63% 21
▼ Provider of projects where we can share best practices and learn from other countries	87.50% 28
Total Respondents: 32	

What can you do for ISCA ?

ANSWER CHOICES	RESPONSES
▼ Promote the knowledge about ISCA in your organisation and in your country	83.87% 26
▼ Participation in ISCA campaigns	77.42% 24
▼ Share sport political topics from your organisation/country with other ISCA members	80.65% 25
▼ Promote and participate at the MOVE Congresses	87.10% 27
▼ Be involved in ISCA projects or lead European projects	96.77% 30
▼ Assist and collaborate with ISCA secretariat to identify funding for our work	54.84% 17
Total Respondents: 31	

[Comments \(3\)](#)

ISCA North America Report 2015-2017

by Jayne Greenberg

In North America over the past two years we have made great strides in getting more Americans moving through the Let's Move campaign and initiative. The same has been true in providing programmatic assistance and fiscal funding to support fitness assessment in the schools.

The National Physical Activity Plan, (NPAP) <http://www.physicalactivityplan.org/index.html> was released to support the importance of physical activity. I now serve as the Education Sector Chair for the NPAP as we develop the strategies and tactics to meet the recommendations.



One major focus has been to increase physical education and activity programs for youth with disabilities to not only increase the activity levels, but to ensure socialization and integration. The I Can Do It!, You Can Do It program was adopted by the President's Council on Fitness, Sports and Nutrition and is making a huge impact in schools, universities, and community based settings



In North America we have also been introducing a relatively new sport through Netball America. Not only has the organization provided support to schools, universities, and community based organizations, but we assisted in the hosting of the FISU World University Games in Miami, FL.



We continue to work with ISCA to continue efforts to transfer several programs to the USA, as well as include young professionals in ISCA programming. Communication continues with Sport England as well as the President's Council on Fitness, Sports and Nutrition and the US Department of Health and Human Services. Conversation has also begun with a major organization to participate in and support Youth on the Move.

ANNEXES

ISCA Strategy 2014-2017

This strategy draft has been prepared by the ISCA secretariat with input from the Executive Committee. It is conceived as a short “guiding document” that gives direction to and an overview of our priorities. Within the strategy, ISCA’s political leadership and secretariat will set specific targets, implement actions and make agile adaptations as our external environment develops and changes.

Our Vision

A world of people building better societies through cultures of movement

Our Mission

We build international relations between people, cultures, organisations and sectors. Seeing sport as a culture of movement, we develop opportunities for learning, inspiration and action to induce social change

Status and trends of Sport for All

The participation in and access to Sport for All and recreational physical activity is globally very diverse due to the societal, cultural and economic situation of the countries and regions. Despite this diversity and huge differences we see some global tendencies, challenges and opportunities.

- More people and societies could benefit from physically active lifestyles within the given societal, cultural and economic realities.
- The sectors of sport, physical activity and recreational exercise are not as clearly divided as earlier and at the same time more providers operate across sector ‘borders’ and compete to attract the interest of citizens.
- Due to the threat of the physical inactivity ‘pandemic’ and related serious health issues, physical activity has climbed international and national political agendas. However, there is still a gap between political agendas and actions. The goal to make people more physical active can only be reached by innovative and practical solutions.
- Sport for All sector stakeholders can play a central role in motivating more citizens to be active if we develop and interact with other stakeholders and other sectors.

As stated in our mission ISCA builds international relations between people, cultures, organisations and sectors. We use our organisation as a platform to develop opportunities for learning and inspiration among and between our members and partners. We aim to be a center for innovation and communication of practices that are moving people!

Target groups

Our target groups are, in prioritised order:

- Member organisations and individual citizens – to service the primary physical activity providers
- Funders – to ensure that more resources are invested in the vision
- Governmental organisations – to stimulate supporting frameworks and legislation for our vision
- NGO stakeholders – to attract more civil society operators to contribute to the overall goals
- Media – to raise the political and individual awareness and need for prioritisation

Five selected themes

To ensure focus of our actions we have grouped our goals and actions into five themes:

- Advocacy
- Capacity building
- Knowledge and network sharing
- Communications
- Growing the movement

In the following we suggest Strategic Goals and Priority Actions within these five themes.

Advocacy

Advocacy is one of the instruments we can use to make “Sport for All”, grassroots sport and recreational physical activity climb political agendas.

Advocacy is the way we offer sport political assistance to our members to set agendas nationally and address relevant international bodies and stakeholders.

The prerequisites for good advocacy are:

- To have a case/cause and be able to communicate it
- To have access to and address the most relevant stakeholders
- To use advocacy tools which underline and illustrate our case/cause

Or in other words “We know exactly what our opinion is and we communicate it to the right people”.

Goal a

To ensure that the non-government grassroots sport and physical activity sector is understood and prioritised as part of the solution to the global physical inactivity crisis in public policy agendas and investments.

We will

- Develop exemplary and inspiring evidence-based political statements and visions

- Create platforms for members and stakeholders to align their messages and statements
- Implement strategic, goals-based advocacy primarily via public presentations, individual meetings and innovative political communications and engagement

Capacity Building

Capacity building includes both empowering organisational leaders as well as improving the overall capacity and impact of our member organisations. It has a focus on the individual leader's ability to analyse and qualify their decision making as well as their processes of execution and implementation. In other words, capacity building assists in maximising the quality and impact of the organisation's actions through better methods of analysis and decision-making.

Goal a

Be the creator and broker of knowledge in our sector

We will

- Analyse the key needs and priorities of ISCA members and collaboratively spot trends and develop new concepts

Goal b

To grow the capacity of ISCA member organisations

We will

- Offer and enable ISCA members to join high quality ISCA campaigns, projects and meetings.

Goal c

To build useful tools for ISCA members and the sector

We will

- Develop and promote tools and templates (online and offline) that are accessible for and frequently used by ISCA member organisations and beyond Knowledge and Network Sharing

From a recent member survey and consultations we know that being able to gain knowledge from like-minded organisations and to have access to an open and friendly network are very high priorities among ISCA members. Today, ISCA members experience a strong external demand to develop and deliver new products and activities. A huge amount of experience has been accumulated within the ISCA members' and partners' networks. Through these networks' open sharing philosophy, our members have free access to this knowledge and experience.

To maximise the benefits of being part of this network, it is important for members to be actively involved and join in our congresses, meetings and projects. It is through active participation that our members reap the rewards of being part of ISCA.

Goal a

Identify and share best practice

We will

- Annually develop and implement new, externally funded

projects based on good practice methodology

Goal b

Facilitate networking between ISCA members and beyond

We will

- Enable the establishment of ISCA thematic networks and groups that are active and positively evaluated
- Support bi- or multilateral agreements and mobility between ISCA members

Communications

From our actions we gather and accumulate a significant amount of knowledge and experience, be it member-based experiences or project-generated knowledge and tools. Easy to access communication is one way to spread this knowledge and experience to the widest possible audience. Practical projects and campaigns are useful platforms for communicating specific or more general Sport for All messages. We aim to balance our communication to include both practical knowledge and political visions/opinions.

Goal a

To deliver professional and consistent ISCA communications

We will

- Implement ISCA's Corporate and Marketing Communications strategy
- Deliver consistent and innovative communications and support for international and substantial national campaigns, in particular NowWeMOVE and MOVE Brasil
- Deliver consistent and innovative communication about ISCA Projects

Growing the movement

From its starting point ISCA was created on the principles of openness and the right to participate, which is understood in the way that any democratic based organisation working in the field of sport for all could join ISCA. As a natural consequence and as a strong political signal we are open to various member organisations from the same country. In other words, no member could claim being "the authority on sport" in a given country. We should keep this openness as a fundamental principle. We respect the diversity of each member's capacity and involvement and make efforts to assist all types of members:

We say that "ISCA is its members – its members are ISCA" and it is therefore crucial to have active members and that we see constant development in the member base both concerning involvement and recruitment of new members.

Acknowledging cultural and historical diversity across the globe, we created continental committees which have the right to establish and organise themselves in the most suitable way to them. Naturally the continental committees have developed differently. The consequence is that the continental offers to the various members can be quite different.

We find that some continental balance is needed to keep and develop the global perspective of ISCA and to balance the continental offers to our members.

Goal a

Enable continental development

We will as a minimum on each active continent

- Mediate networks and sharing between members
- Organise a meeting/gathering/aining seminar every second year

Goal b

Increase ISCA membership

We will

- Systematically recruit new members
- Engage existing members further and analyse and follow up on member satisfaction surveys

Goal c

Enhance ISCA's financial situation

We will (taking the 2013 baseline as a starting point)

- Increase Core (unrestricted) funding by 20% by 2017
- Increase External public funding by 30% by 2017
- Increase External corporate funding by 50% by 2017
- Increase equity to up to 20% of turnover by 2017
- Faciliate members' and stakeholders' financial development via advice and direct collaboration

Goal d

Establish strategic alliances

We will

- Initiate and maintain selective, illustrative cross-sector alliances with ISCA



Illustration of 2014-2017 Strategy

ISCA Code of Ethics

International Sport and Culture Association (ISCA) is guided by an ethical framework and a commitment to uphold core principles in its efforts. We undertake to be open, honest and accountable in our relationships with everyone we work with and with each other.

This Code of Ethics is one of ISCA's strategic documents.

The ISCA Code of Ethics gives orientation and helps to comply with ethical principles. It establishes a framework for employees and Executive Committee members internally and towards its stakeholders and members. Volunteers in leadership positions for ISCA (committee members and others with a representative function) are familiarised with the Code.

The Code of Ethics is an integrated part of the body of ISCA's strategic documents.

Key Principles

5 principles form the framework of the ISCA Code of Ethics:

- Tolerance and Respect
- Sustainability
- Integrity
- Compliance
- Transparency

1. Tolerance and Respect

Mutual tolerance and respect help to create a culture of trust and integrity. We undertake to protect the dignity and personal privacy of every person.

We engage against discrimination, be it for race, ethnicity, nationality, religion, age, gender, sexual orientation, disability or political opinion. All kinds of intimidation, harassment or threats are unacceptable.

2. Sustainability

ISCA strives to fulfil its tasks in a sustainable way, aiming at an adequate balance of economical, environmental as well as social aspects.

We involve all our stakeholders in this process.

3. Integrity

Integrity requires objective and independent decision-making processes.

To avoid any undue influence, as well as any impression of

undue influence on decisions taken on behalf of ISCA, its representatives shall not

- Mix their personal – ideal or financial – interests with the organisation's interests (conflict of interest)
- Accept or offer invitations, gifts or any other advantages outside the scope of ISCA gift policy

Advocacy for ISCA and for our sector will be organised in a transparent and responsible manner. We will share information about all processes upon request.

4. Compliance

ISCA undertakes to comply with all applicable laws and legal orders as well as internal and policies. The Executive Committee is overall responsible to the General Assembly and decides on consequences for all individual committee members and the Secretary General in case of breach of the Code of Ethics or other policy documents. The Secretary General decides on consequences for individual staff members.

5. Transparency

All decision making processes and the relevant underlying facts will be treated transparently by ISCA. ISCA shares key organisational decisions proactively and provides access to further facts upon request, with due respect for confidentiality requirements in particular for business reasons, Human Resources and applicable data protection laws.

ISCA Code of Conduct

- Introduction
- Accountability policy
- Transparency policy
- Conflict of interest policy
- Gift policy
- Compliance

INTRODUCTION

Welcome to the ISCA Code of Conduct! This Code sets out the basic principles we must all follow in ISCA and explains how our values should guide all of our decisions.

This ISCA Code of Conduct is valid for and signed by all ISCA employees and ISCA Executive Committee members. Other persons acting on behalf of ISCA should adhere to the Code as well.

The ISCA Code of Conduct is only a starting point. It cannot address every situation and is no substitute for using good judgement and doing the right thing. Our Code does not alter the terms and conditions of our employment and volunteering work. It details what is expected of everyone at ISCA and supports everyone in being responsible and respectful.

This Code of Conduct is based on ISCA's Mission, Vision, Values, and our statutes and align with the ISCA Code of Ethics.

ACCOUNTABILITY POLICY

Knowing our respective roles and responsibilities within ISCA will assist us in working effectively together internally, and holding the right persons accountable externally. This section builds on the ISCA Statutes.

The role of the Executive Committee and the President

The Executive Committee is the democratic base elected among and by the members. The Executive

Committee is, through the General Assembly, given the day-to-day political leadership of ISCA. The Executive Committee appoints the Secretary General to run the daily operations of ISCA.

The main tasks of the Executive Committee are described in the document "Executive Committee main tasks". The headlines are:

- 1) *Strategic organisational decisions*
- 2) *Advocacy*

3) Guidelines for and collaboration with the secretariat

The President has the overall responsibility for the general running of the Association between Executive Committee meetings, and determines the agenda for Executive Committee meetings and for the General Assembly.

The role of the Secretary General and the secretariat

The Secretary General is responsible for the running of the administration and secretariat of ISCA, with reference to the President and Executive Committee.

The secretariat staff are recruited by and are the responsibility of the Secretary General. The secretariat implements work plans according to the overall direction set by the Executive Committee.

TRANSPARENCY POLICY

We will be as open as possible about all decisions and actions we take, taking into account the need for confidentiality in some situations.

From the ISCA Code of Ethics:

All decision making processes and the relevant underlying facts will be treated transparently by ISCA. ISCA shares key organisational decisions proactively and provides access to further facts upon request, with due respect for confidentiality requirements in particular for business reasons, Human Resources and applicable data protection laws.

In accordance with this commitment to transparency, ISCA will share publicly on its website:

- ISCA Code of Ethics
- ISCA Code of Conduct (this document)
- Names and short Bios of ISCA Executive Committee members
- Names and short Bios of ISCA staff members
- ISCA audited accounts, at least three years back
- Agenda and supporting documents for the ISCA General Assembly, including minutes
- List of decisions from recent Executive Committee meetings

CONFLICT OF INTEREST POLICY

We respect the privacy of ISCA representatives and do not interfere in what people do outside of work. But conflicts of interest can happen if an ISCA representative's personal, social, financial or political activities interfere, or potentially interfere, with their loyalty to ISCA.

A conflict of interest arises when such personal activities interfere, or appear to interfere, with the ability to act in the best interest of ISCA. Any such conflicts of interest should be declared and acted upon, for instance by abstaining from making decisions on behalf of ISCA in the given matter.

Even the appearance of a conflict of interest can be harmful and needs to be addressed.

The following is a non-exhaustive list of examples of conflict of interest:

- a. Where an ISCA representative puts his/her personal interests or the interests of family members or friends ahead of the best interests of ISCA
- b. Where an ISCA representative also represents other organisations with a direct interest in the matter at hand.
- c. When an ISCA representative takes personal advantage of an opportunity available to ISCA (unless ISCA has clearly decided not to pursue the opportunity, and the opportunity is also available to the public)
- d. Where ISCA representatives step out of their official roles for ISCA to assist entities or persons in their dealings with ISCA, resulting in preferential treatment to any entity or person

Generally, it is advised to seek guidance from an ISCA manager, ISCA Secretary General or ISCA President when there is a real or potential/perceived conflict of interest. It is also in the best interest of ISCA representatives to declare ongoing external relationships or responsibilities that could lead to a conflict of interest. It is important to underline, however, that this should in no way be taken as a discouragement for ISCA representatives to engage in non-ISCA commitments, including civic or political ones, on their own time.

When an ISCA representative speaks on ISCA's behalf or as a representative of ISCA, any financial compensation should as a general rule be paid to ISCA's account. If an ISCA representative represents or works for other organisations with an interest or expertise in the matter, this should be declared clearly and publicly.

In addition, personal relationships at work must not influence ISCA representatives' abilities to act objectively and in the best interest of ISCA.

Substantial use of ISCA resources for private purposes should be avoided. The occasional use of ISCA email, ISCA telephone or ISCA equipment for legitimate private purposes is, however, acceptable.

Apply common sense and seek advice if in doubt.

GIFT POLICY

It is important to underline that when it comes to gifts, conflict of interest and other related Good Governance issues, it is not only your own assessment of the situation but also the potential externally perceived understanding of the situation that matters.

A key recommendation of the ISCA Gift Policy is: Seek advice when in doubt. Any ISCA staff member may ask their manager or the Secretary General if they are in doubt. Any Executive Committee member may ask the President. Rather ask too often than too seldom. And remember that communicating and complying with the Gift Policy is one among several ways for ISCA representatives to convey and promote high ethical standards, which will reflect positively on ISCA in the long run.

Receiving gifts

ISCA representatives may not accept special gifts or entertainment, or any other favour, from stakeholders, ISCA members or suppliers if doing so might compromise, or appear to compromise, your ability to make objective decisions in the best interest of ISCA.

Generally, it is ok to accept dinner invitations as part of a professional relationship, and likewise to accept invitations for cultural or sporting events when they are related to the stakeholder's activities or when such gifts are nominal in value and not given with the intent of influencing the recipient's decision-making. It is equally ok to accept customary cultural artefacts, foodstuffs or beverages of nominal value.

No cash gifts or cash equivalents (gift certificates) for ISCA representatives can be accepted. Donations to the organisation or its activities are possible, pending approval of the Secretary General.

ISCA representatives should never ask for any gifts, meals or entertainment for themselves as individuals. As part of ISCA activities, agreements on cost sharing for meals, etc., are acceptable.

Refusing gifts

If you are offered a gift that violates the above rules, you can either a) politely decline and explain the ISCA Gift Policy. If returning a gift would offend the giver, or it is not possible or reasonable to return it, you may b) accept the gift, but should inform the ISCA Secretary General or ISCA President to decide the next steps, including distributing the gift among a wider group of ISCA colleagues if possible. It is recommended to politely inform stakeholders of the ISCA Gift Policy when appropriate to prevent future dilemmas.

Giving gifts

ISCA representatives should observe the same principles as above when offering gifts, meals or entertainment. Generally, it is recommended to offer more creative and culturally relevant than costly gifts, etc. Also be aware that some stakeholders, in particular from the public sector, may have more restrictive policies that should be respected.

ISCA representatives may offer gifts, meals and entertainment to stakeholders, event hosts and ISCA members in relevant circumstances, and of course in connection to ISCA-led activities. However, no cash gifts may be given.

COMPLIANCE

All ISCA representatives should act according to given national or public governmental laws and regulations. If they conflict with this code, public laws and regulations take precedence.

Executive Committee members refer to the President or the whole committee in case of potential or real conflicts of interest, and ultimately to the General Assembly.

In case of breach of the Code of Conduct by Executive Committee members (including Presidents) as well as by Secretary General, the Executive Committee decides on the consequences.

In case of breach of the Code of Conduct by ISCA staff members, the Secretary General decides on the consequences.

Interpretation of the Code of Conduct and decisions on any consequences should be equitable and proportionate.

Any person may raise concerns about breaches of the Code of Conduct to ISCA Secretary General or ISCA President without retaliation. ISCA representatives are required to raise any such concerns to protect ISCA and the wellbeing of its representatives.

ISCA Statutes

PREAMBLE

ISCA understands sport as an integral part of cultural life. As people manifest their culture through their specific participation in sport, it is important to promote and to deepen a coherent view of sport and culture.

Sport as movement culture is, thus, a field where cultural identity as well as international understanding can be developed.

In the context of Sport and Culture, sport is understood not only as competitive activities and health-related exercises, but also as recreation, pastimes, games and leisure activities.

Sport/Culture is an essential part of education, and a way of educating people to be responsible citizens in their society.

Culture as a way of life includes besides sport and games also traditional customs and festivities, dance, music, song, theatre and other creative and social activities.

Statutes of the INTERNATIONAL SPORT AND CULTURE ASSOCIATION revised at the General Assembly in Copenhagen, October 2015.

International Sport and Culture Association - Statutes

Title	§	Article
1. Name	1	The name of the organisation shall be: "International Sport and Culture Association".
2. Objectives	2	The objectives of the International Sport and Culture Association shall be:
	2.1	1. to promote an understanding between people across borders through sports and cultural activities;
	2.2	2. to stress the view of sport as a bearer of local, regional or national cultural identity and so placing it in the centre of international exchanges of ideas, views and social and cultural expressions
	2.3	3. to encourage the broadest possible participation in sporting and cultural activities among all affiliated members
	2.4	To further these objectives the Association shall pursue and encourage the following:
		a) creating or stimulating events and experiences - particularly on the sport for all level - for the ordinary members of the organisations adhering to the objectives of the Association;
		b) discussing and defining sports and cultural policies internally, multilaterally and with regard to politico-economic institutions;
		c) developing international exchanges, i.e. conferences, seminars, training courses, sports tournaments and festivals etc., with the view to strengthening the manifestation of sport in the present and future international cultural picture, and including the dissemination of relevant information.
		d) promoting and developing actions with the objective of improving and preserving the health and integrity of each individual.
3. Address of the Association	3	The venue of the Association shall be at the office address of the Association as decided by the Executive Committee.
4. Membership	4.1	Membership shall be open to non-governmental idealistic organisations and other institutions which:-
		a) are engaged in sports and/or cultural activities;
		b) are local, regional, national and international bodies;
		c) are open to all without discrimination on the grounds of gender, race, religion or political affiliation;
	4.2	Membership of the Association may first be approved by the Executive Committee, subject to ratification by the next General Assembly.
	4.3	Approval and ratification of membership takes place at the beginning of the General Assembly. Immediately upon approval of membership by the General Assembly the new member will have full voting rights.
	4.4	Associate Membership of the Association may be granted to:
		a) organisations which do not fulfil the requirements for full Membership as set out above, with the exception of 4.1.c.
		b) organisations which <i>prefer</i> associate membership to full membership
		Associate Members will have no voting rights at the General Assembly.

Title	§	Article
5. Executive Committee	5.1	The Association shall be governed, between General Assemblies, by an Executive Committee which is responsible to the General Assembly.
	5.2	<p>The Executive Committee shall consist of eight persons elected by the General Assembly:</p> <ul style="list-style-type: none"> - President - Two Vice-Presidents - Five other members - The chairperson of each continental committee will also be part of the Executive Committee <p>In the case of a continental chairman being elected for the Executive Committee, a substitute delegate will be provided. The Youth Committee will appoint a spokesperson to partake in the meetings of the Executive Committee.</p>
	5.3	The eight elected Executive Committee members shall be elected for a period of two years.
	5.4	Every second year there is a vote for the President, two Vice-Presidents and the five members of the Executive Committee.
	5.5	The Executive Committee shall meet at least twice a year, with a minimum of four weeks written notice.
	5.6	<p>Quorum for an Executive Committee meeting shall be half the committee plus one person.</p> <p>As a Principle of striving towards a geographical balance:</p> <ul style="list-style-type: none"> a) No country or organisation can have more than two members elected to the Executive Committee. b) The President or any of the Vice-Presidents shall not represent the same <u>country, region or organisation</u>.
	5.7	The Executive Committee may appoint sub-committees to assist in the work of the Association.
	5.8	Any member of the Executive Committee must be a member of an affiliated organisation.
6. Continental Committees and general Sub-committees	6.1	<p>The Executive Committee may set up (or establish) the Continental Committees and the Sub-committees to assist it in the work of the Association</p> <ul style="list-style-type: none"> - Geographical Committees: one Committee per continent, as soon as the number of affiliated organisations is sufficient. - General Sub-Committees (such as Statutes, Policies and Finances, Public Relations and Marketing, Development...etc)
	6.2	The members of the Continental Committees are established in the most appropriate way according to the continental reality.

Title	§	Article
	6.3	A chairperson is elected by the members within the continent.
	6.4	All chairmen of the Continental Committees are members of the ISCA's Executive Committee.
	6.5	The ISCA's Executive Committee appoints the members and the chairmen of general Sub-Committees.
	6.6	All decisions of the Sub-Committees must be communicated to the ISCA's Executive Committee by the appointed chairmen for approval.
	6.7	All Sub-Committees and Continental Committees are responsible to the Executive Committee.
7. General Assembly	7.1	The General Assembly shall be the highest authority and governing body of the Association.
	7.2	The General Assembly shall convene every second year (uneven years).
	7.3	Three months' notice shall be given of the date and venue of the General Assembly.
	7.4	At the General Assembly affiliated member Organisations may be represented by its delegates, all of whom having speaking rights.
	7.5	Each affiliated member Organisation will have only one vote at the General Assembly.
	7.6	Observers or Associate Members may attend the General Assembly for observations only.
	7.7	Observers or Associate Members may only address the General Assembly at the discretion of the meeting.
	7.8	The General Assembly shall elect the Executive Committee.
	7.9	Nominations with acceptance by the nominal person of the position are valid only if they have been received by the President six weeks at least before the General Assembly
	7.10	The President must forward these nominations to all General Assembly delegates four weeks before the General Assembly.
	7.11	All elections shall be by secret ballot.
	7.12	The vote shall be single and non-transferable.
	7.13	If more than two candidates are nominated for the presidency, and no candidate receives a simple majority (more than 50 % of the vote cast) on the first count, the candidate with the least number of votes will be withdrawn from the ballot paper, and succeeding votes taken until one candidate reaches a simple majority.

Title	§	Article
	7.14	If there is only one candidate nominated for a post, a vote shall be taken “for” or “against”.
	7.15	In the event of no valid nominations having been received or no nominee being elected, nominations from the floor will be accepted.
	7.16	<p>In accordance with 5.3, the General Assembly shall vote in the following sequence for the posts of:</p> <ul style="list-style-type: none"> - the President - the Vice-Presidents - The members of the Executive Committee <p>Substitutions if required will be by co-option:</p>
	7.17	Provided there is no conflict with Statute No. 5.6 (a) and (b), the person with the next highest vote at the last election for the position in question shall be co-opted to fill the vacant position on the Executive Committee, with the exception of the post of President which will be filled by the Executive Committee from its own ranks.
	7.18	The General Assembly shall appoint an Auditor. A recommendation will be made by the Executive Committee.
	7.19	<p>The General Assembly shall receive reports from:</p> <ul style="list-style-type: none"> - the President - the Auditor, presented by the Executive Committee - and existing General Sub-Committees and Continental Committees
	7.20	Furthermore, the General Assembly shall decide on future programmes; adopt a budget; determine membership dues; carry on any other business as per the agenda.
	7.21	Members of the Executive Committee shall have speaking rights at the General Assembly.
	7.22	Members of the Executive Committee shall not have voting rights at the General Assembly unless they are official delegates of their own organisation.
8. Extraordinary General Assembly	8	An Extraordinary General Assembly shall be called by the President, if one third of the members or a majority of the Executive Committee make a written request to that effect.
9. Role and Duties of the President	9.1	The President shall have the authority to speak on behalf of the Association, in as much as he/she is answerable to the Executive Committee and the General Assembly.
	9.2	The President will preside over all Executive Committee meetings and the General Assembly.
	9.3	The President will have the overall responsibility for the general running of the Association between Executive Committee meetings.
	9.4	The President determines the agenda for Executive Committee meetings and

Title	§	Article
	9.5	for the General Assembly.
	9.6	In case of parity of votes at either an Executive Committee meeting or a General Assembly, the President shall have the casting vote. The longest serving Vice-President within his or her election period shall deputise for the President in his absence and shall then carry out all functions normally undertaken by the President.
10. Role and Duties of the Secretary-General	10.1	The Executive Committee appoints a Secretary-General who, with reference to the President, is responsible for the running of the administration of the Association
	10.2	The Secretary-General will attend the meetings of the Executive Committee, but without voting rights.
	10.3	The Secretary-General will be responsible for keeping financial records.
11. Working Language	11	For practical reasons the working language of the Association will be English.
12. Membership Dues	12	Each member organisation shall pay an Annual Membership Fee, which will be decided upon and apportioned by the General Assembly on the recommendation of the Executive Committee.
13. General Financial Affairs	13	The income of the Association shall derive from - membership dues; - contributions from institutions, organisations, persons or companies; - income-generating projects.
14. Observership or Membership of Other Organisations	14.1	A two-thirds majority of the Executive Committee is required to permit an observer role or membership of other international organisations.
	14.2	A positive decision by the Executive Committee on this matter will have to go before the next General Assembly for ratification.
15. Cessation of Membership	15.1	The membership of any organisation may be terminated by the Executive Committee if two-thirds of the members present and voting decide that the organisation has ceased to comply with the objectives or statutes of the Association.
	15.2	Such organisations will have a right of appeal to the next General Assembly.
	15.3	Notification of terminations and appeals must be forwarded to all members.
16. Modification of the Statutes	16.1	A statute can only be amended, added or deleted by a General or an Extraordinary General Assembly.
	16.2	The proposed amendment must be submitted in writing for inclusion on the agenda of the General Assembly.
	16.3	Such proposals must be received by the President not less than two months before the General Assembly.
	16.4	The President must forward all proposed amendments etc. to the members not

Title	§	Article
	16.5	<p>less than one month before the General Assembly.</p> <p>A proposal to amend, add or delete a statute can only be carried by at least 51% of the votes cast.</p>
17. Dissolution	17.1 17.2 17.3	<p>The dissolution of the Association can only be pronounced by a General Assembly, or by an Extraordinary General Assembly called for this purpose.</p> <p>A two-thirds majority of the members present and voting is required for dissolution.</p> <p>The Assembly shall decide on the appropriation of the Association's properties, which can only be assigned to international organisations recognised as having the same aims as the Association.</p>
18. Other Matters	18	Matters which are considered relevant to the Association but not mentioned in these statutes shall be decided on by the Executive Committee.





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